

**Volume Two: Annual Report** 





# **FINANCIAL STATEMENTS**

# For the year ended 30 June 2013

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## **GOVERNANCE**

"The Board is accountable to shareholders for the performance of the company and success in meeting the overall goal of creating long term value for shareholders. The structure of this corporate governance section of the annual report outlines Christchurch International Airport Limited's policies and procedures for governance and has been adopted to maximise the transparency of the company's governance practises for the benefit of shareholders and other stakeholders."

### **DIRECTORS AND MANAGEMENT COMMITMENT**

Directors and management are committed to effective governance. As with safety and quality, governance includes a set of systems and processes, supported by people with the appropriate competencies and principles. This provides shareholders and other stakeholders with the assurance that the company delivers on its promises.

Governance by its very nature is on-going; it does not have a finite end. Changing commercial circumstances require regular review and continually evolving systems that implement newly developed techniques and industry best practice.

### REGULATORY FRAMEWORK

The company operates in New Zealand and is governed by a range of legislation and regulation. This includes regulatory control under the Commerce Amendment Act; for the monitoring of Aeronautical Economic performance under the Information Disclosure monitoring regime under the Commerce Commission. In addition it is regulated as an Airport under the Civil Aviation Act, Part 139, in terms of operational and safety performance. Christchurch International Airport Limited (CIAL) aims to make sufficient disclosure so that the reader of the Annual Report will be able to assess the effectiveness of the company's corporate governance.

### **BOARD ACCOUNTABILITY**

The Board is ultimately responsible for approving CIAL's strategic direction; oversight of the management of the company and achievement of its business strategy, with the ultimate aim being to increase shareholder value while sustaining and ensuring the obligations of the company are properly met.

The Board is accountable to shareholders for the performance of the company.

In carrying out its principal function, the Board's specific responsibilities include:

- · Working with company management to ensure that the company's strategic goals are clearly established and communicated, and that strategies are in place to achieve them;
- Monitor management performance in strategy implementation;
- · Appointing the Chief Executive, approving his or hers performance and, where necessary, terminating the chief executive's employment;
- · Approving and monitoring the company's financial statements and other reporting, including reporting to shareholders, and ensuring the company's disclosure obligations are met;
- · Adopting appropriate procedures to ensure compliance with all laws, governmental regulations, applicable codes and accounting standards;
- Ensuring that CIAL's internal decision making and compliance policies and procedures are implemented, to ensure that the business of the company is conducted in an open and ethical manner;
- Approving policies for strengthening CIAL's performance, including ensuring that management is proactively seeking to build the business through innovation, initiative, technology, service excellence and the development of its business capital;
- · Approving performance criteria for CIAL and monitoring the performance of the Chief Executive Officer (CEO) and executive management against these;

# **GOVERNANCE**

- Deciding necessary actions to protect CIAL's financial position and the ability to meets its debts and other obligations when they fall due, and ensuring that such actions are taken
- Ensuring that the company adheres to high ethical and corporate behaviour standards;
- Establishing procedures and systems to ensure the occupational health and safety of the company's employees and contractors
  working for CIAL across the Christchurch airport campus;
- Promoting a company culture and remuneration practice which facilitates the recruitment, professional development and retention of staff;
- Ensuring that CIAL has appropriate risk management and regulatory compliance policies in place and monitoring the appropriateness and implementation of these policies.

The Board delegates day-to-day operations of the company to management under the control of the chief executive. Such day-to-day operations are required to be conducted in accordance with strategies set by the Board.

### **BOARD STRUCTURE**

The composition of the Board reflects an appropriate mix of skills required to discharge the duties and responsibilities of the Board and aligns to the interests of the shareholders as a whole, establishing the company's strategy and ensuring that it is effectively implemented.

The Board consists of six directors; four appointed by majority shareholder, Christchurch City Holdings Ltd, and two appointed by the Minister of Finance and the Minister for State Owned Enterprises (on behalf of the New Zealand Government).

Directors' appointments are for such period as determined by the relevant shareholder, but shall not exceed three years. Retiring directors may be reappointed by the relevant shareholder by way of notice prior to the Annual General Meeting.

The Board has a broad range of commercial, legal, property, and other relevant experience and expertise required to meet its objectives. Fees for the Board are reviewed annually by the shareholders using independent advice.

The Board has four formally constituted committees; the Risk, Audit and Finance Committee, the Remuneration Committee, the Property Committee and the Aeronautical Committee. All committees have Board-approved terms of reference outlining the committee's authority, duties and responsibilities and relationship with the Board. Additional committees may be established on the basis of need. Each committee must include a representative of each class of shareholder.

### INDUCTION OF NEW DIRECTORS

On their first appointment, directors undertake an induction programme aimed at deepening their understanding of the company business and the environment and markets in which the company operates. As part of the programme directors receive essential Board and company information and meet key management.

Directors are expected to be familiar with changes and trends in the business and CIAL's environment and markets and trends in the economic, political, social and legal climate generally.

### **OPERATION OF THE BOARD**

The Board met normally nine times during the year. In addition five special meetings were also held to consider discrete subject matters. The table on the following page sets out the Board and sub-committee meetings attended by the directors during the course of the year. Directors unable to attend Board or Committee meetings review the relevant papers and provide comments to the Chairman or Committee Chairman as appropriate.

The Chairman, CEO, Chief Financial Officer (CFO) and General Manager Business Services prepare the agenda for each meeting and board papers are provided to the directors prior to the meeting.

At each monthly meeting CIAL's interests register is updated as necessary and the Board considers:

A report from the CEO focusing on company performance including operating performance, passenger numbers, seat capacity
and route development, property development, planning, safety, environmental and financial performance, identification and

management of risks and, as appropriate, progress towards the achievement of company goals and business targets

- Specific business cases for capital expenditure and acquisitions
- Separate reports from management covering matters requiring Board decision or for more detailed information
- Standard items and action items arising from previous meetings.

In addition, based on a predetermined schedule, the Board:

- Reviews and approves the company objectives and strategies, business plan and budgets including the annual profit targets and capital investment programmes
- Approves the annual and half-yearly financial statements, including the Annual Report to shareholders and public announcements
- Considers and, if appropriate, declares or recommends the payment of dividends
- Reviews directors' remuneration following approval from shareholders
- Reviews the CEO's performance and remuneration
- Approves remuneration policies and practices for executive management on the recommendation of the Remuneration
- Approves risk assessment policies and controls, including insurance cover and compliance with legal and regulatory requirements, on the recommendation of the Risk, Audit and Finance committee
- Review the adherence to, and annual public disclosure required by the Information Disclosure regime
- Review the strategy and proposals for the reset of aeronautical charges
- Review the strategy for CIAL's funding needs and approve banking facilities and debt capital markets issuances
- Reviews CIAL's code of conduct and ethical standards
- Sets the following year's Board work plan.

The Board annually in line with the Board Charter, critically evaluates its own performance, its processes and procedures to ensure that they are not unduly complex and that they assist the Board in effectively fulfilling its role and performing its duties. The Board and Committees and each director have the right to seek independent professional advice at CIAL's expense to assist them to carry out their responsibilities. The Board and Committees have the authority to secure the attendance at meetings of advisers with relevant experience and expertise.

Board and Committee Meeting attendance	Original appointment	Current Term expires	Board meetings Normal (special)	Risk, Audit & Finance Committee meetings	Remuneration Committee Meetings	Property Committee meetings	Aeronautical Committee Meetings
Total number	of meetings held	d	9 (5)	6	2	5	4
D. Mackenzie	August 2008	October 2014	8 (5)	6	2	5	4
P. Carter	March 2005	October 2014	8 (2)		2	5	
C. Drayton	September 2009	October 2015	9 (4)	6		5	
G. Gould	November 2009	October 2015	7 (4)		1	3	
C. Paulsen	October 2010	October 2013	9 (5)	5			4
J. Murray	June 2011	April 2014	9 (5)	6			4

# **GOVERNANCE**

### **COMMUNICATION WITH SHAREHOLDERS**

CIAL is committed to keeping its shareholders informed and places a high degree of importance on open communication and transparent reporting.

In achieving this outcome and in accordance with the Local Government Act 2002, CIAL submits a draft Statement of Intent (Sol) in February for the coming financial year to shareholders. The Sol sets out the company's overall objectives, intentions and financial and performance targets. Shareholders make comment on the draft Sol. The Board then considers these comments and delivers a final Sol to shareholders by the end of May.

The Board aims to ensure that shareholders are informed of all major developments affecting the company's state of affairs, while at the same time recognising that commercial sensitivity may preclude certain information from being made public. Within this constraint, information is communicated to the shareholders through quarterly reports and periodic briefings providing financial information and commentary on operational and nonfinancial performance measures. The company provides half yearly and annual reports to shareholders by the end of February and September respectively.

In addition, CIAL proactively develops positive and productive relationships with stakeholders, to ensure effective communication of the initiatives being undertaken.

### ETHICAL AND RESPONSIBLE DECISION MAKING

The company requires the highest standards of honesty and integrity from its directors and employees. This as a consequence necessitates responsible and ethical decision making which is supported by the highest standards of corporate behaviour towards our stakeholders.

The Business Plan, incorporating CIAL's values and aspirations is communicated to all staff.

All directors and employees are expected to act honestly in all of their business dealings and to act in the best interests of the company at all times, including;

- Responsibilities to shareholders including protection of confidential information, rules for making public statements on behalf of the company, accounting practises and co-operation with auditors;
- Responsibilities to customers and suppliers of Christchurch Airport and other persons using the airport, and
- Responsibilities to the community including compliance with statutory and regulatory obligations, use of assets and resources and conflicts of interest.

### **RECOGNISE AND MANAGE RISK**

CIAL has a comprehensive risk management framework to identify and manage all business risks. A risk is defined as any event that may inhibit the company in meeting its objectives. Risk management takes place in the context of CIAL's day-to-day activities and is used to identify:

- The potential consequence (measured in terms of the impact on strategic outcomes, finances, operations and reputation) and probability (measured in terms of likely occurrence) of an event or activity
- Activities and systems in place to mitigate a risk
- The residual unmitigated risk.

The Board determines its appetite for risk by considering whether the residual unmitigated risk is acceptable and if necessary plans are put in place for additional controls or systems. The risk management framework is implemented through business processes, such as business planning, investment analysis, project management and operations management. Major initiatives to manage and mitigate business risk will be reflected as activities in the Business Plan.

The Board review CIAL's risk profile periodically, and the Risk, Audit and Finance Committee reviews risk activity on a regular basis.

### **Business Assurance**

The role of Business Assurance, outsourced to an external service provider, is to develop a comprehensive continuous audit

program, which supports CIAL's risk management process. Business Assurance is used to verify the company's risk profile and to confirm that risk mitigation is operating as documented.

A comprehensive register of action items arising from Business Assurance reviews is maintained; which includes a description of the action item, records target completion dates, and responsibility for completion. Progress of high and medium-rated action items is reviewed by the Executive Management Team and ultimately the Risk, Audit and Finance Committee. A register, as part of the risk management framework, will also be maintained of all incidents and noncompliance events, including near misses.

#### Chief Executive Officer and Chief Financial Officer Assurance

The CEO and CFO have provided written assurance to the Risk, Audit and Finance Committee regarding the adequacy of:

- Governance, ethics and compliance assurance
- Financial policies and systems of internal control
- Health, safety and environment.

There were no qualifications to the assurances provided by management for the year ended 30 June 2013.

### Insurance and Indemnities

CIAL has a comprehensive insurance programme as part of risk mitigation. This programme is reviewed annually to ensure that appropriate cover is in place. The Christchurch earthquakes have resulted in a different dynamic in terms of the ability to renew earthquake insurance cover and how and through whom such cover will be placed. The Board has continued from 2012 its significant consideration of such placements as a mitigation of risk into the 2013 financial year to ensure such risk remains adequately protected through both the type of insurance coverage and the level of capacity placed.

Deeds of Indemnity have been given to directors in relation to potential liabilities and costs they may incur for acts or omissions in their capacity as directors. In addition, Deeds of Indemnity have been provided to the Executive Management Team in relation to potential liabilities and costs they may incur for acts or omissions in their capacity as employees of CIAL.

During the year, the directors' and officers' liability insurance was renewed to cover risks arising out of acts, omissions or legal defence of directors and employees in their capacity as such. Insurance is not provided for dishonest, fraudulent, malicious or wilful acts or omissions. The insurance cover is provided by QBE Insurance (International) Ltd and Vero Liability Insurance (NZ). The cost of the cover for the year to 30 June 2013 is \$46,445.

### **Internal Policies and Procedures**

Compliance with the many legal, regulatory and industry requirements is a priority for the Board. CIAL takes its obligations seriously in this regard and continually look for ways to improve the standard of compliance. CIAL employees are responsible for ensuring the company carries out its business in a way that gives consideration to all applicable legal requirements, minimises the cost of legal risk and maximises business opportunities. Managers are responsible for making sure their staff understands what compliance means in their particular areas, by ensuring appropriate training and compliance information is available. Compliance with legal and regulatory risk is monitored half annually and reported to the subsequent quarterly Risk Audit and Finance Committee meeting.

### INTEGRITY IN FINANCIAL REPORTING

### **Going Concern**

The directors have considered whether it is appropriate to prepare the 2013 financial statements on the basis that CIAL is a going concern. As part of its normal business practices, the company prepares annual budgets and longer term financial and business plans. In reviewing this information, the directors are satisfied that the company has adequate resources to continue in business for the foreseeable future. For this reason, the directors continue to adopt the going concern basis in preparing the company's financial statements

### System of Internal Controls

CIAL has a comprehensive management system, which covers all aspects of its business. The management system incorporating internal financial and operational controls is designed to meet CIAL's particular needs and aims to:

# **GOVERNANCE**

- Facilitate effective and efficient operations
- Safeguard the company's assets
- Ensure proper accounting records are maintained
- Ensure that the financial information used within the business and for publication is reliable.

The system is formally documented and includes performance standards, policies, procedures, instructions and guidance.

The company is committed to maintaining management systems that meet the requirements of Occupational Health and Safety and Environmental Management, with these systems embedding continuous improvement processes. During the year the company carried out periodic reviews to ensure the required standards were being met. If any incidents occur during the year then an event specific audit review is carried out to ensure full understanding of cause and outcomes and that appropriate remedial actions are undertaken.

Reviews of these systems/controls provide management and the Board with reasonable assurance that the company's management systems are thorough, reliable and comply with the relevant recognised standards.

Such systems of internal control can only be designed to manage, rather than eliminate, risk of failure to achieve business objectives and can provide reasonable, but not absolute, assurance against material misstatement and loss.

### THE BOARD'S RELATIONSHIP WITH MANAGEMENT

#### **Position of CEO**

The CEO is the primary point of accountability and link between the Board and operational management functions.

All Board authority conferred on management is delegated through the CEO so that the authority and accountability of management is considered to be the authority and accountability of the CEO so far as the Board is concerned.

The Board and CEO agree to meet specific results directed towards the company goals. This will usually take the form of an annual performance programme directed at achieving the company goals.

The Board systematically and rigorously monitors the CEO's performance against the criteria established in the performance objectives and the company goals.

Between Board meetings the Chairman maintains a link between the Board and the CEO. He is kept informed by the CEO on all important matters, and is available to the CEO to provide counsel and advice where appropriate. The Chairman however does not use this link to personally manage the CEO and does not impede the flow of information to the Board necessary for sound governance.

Only decisions of the Board acting as a body are binding on the CEO. Decisions or instructions of individual directors, officers or committees cannot be given to the CEO and are not binding in any event except in those instances where specific authorisation is given by the Board.

The Board instructs the CEO through written policies that prescribe the shareholder benefit to be achieved (company goals) and the organisational circumstances to be avoided, allowing the CEO any reasonable interpretation of those policies. The Board is the final arbiter of "reasonableness" based on a "reasonable person" test.

Delegation of Responsibilities

The Board delegates management of the day-to-day affairs and management responsibilities of the company to the CEO and the executive to deliver the strategic direction and goals determined by the Board. This delegation includes:

- Operating CIAL's business within the parameters set by the Board from time to time and, where a proposed transaction, commitment or arrangement exceeds these parameters, referring the matter to the Board for its consideration and approval
- Developing business plans, budgets and company strategies for the Board's consideration and, to the extent that they are approved by the Board, implementing these plans, budgets and strategies
- Identifying and managing business risks, and if those risks could materially affect the company or its business, formulating

strategies to manage those risks

- Managing CIAL's current financial and other reporting mechanisms to ensure that they are functioning effectively to capture all relevant material information on a timely basis
- Implementing CIAL's internal controls, policies and procedures and monitoring these controls, policies and procedures to ensure that they are appropriate and effective.

### **BOARD SUB-COMMITTEES**

### Risk, Audit and Finance Committee

The Risk, Audit & Finance Committee consists of three board members who have appropriate financial experience and understanding of the company's industry. The Board requires that at least one member of the Audit Committee be a "financial expert".

The role of the Risk, Audit and Finance Committee is to assist the Board of Directors to discharge its responsibility to exercise due care, diligence and skill in relation to:

- Risk management systems and the internal control system
- Business policies and practices
- Protection of the company's assets
- Compliance with applicable laws, regulations standards and rules
- Reporting of financial information and disclosure requirements
- Financial management.

The Board authorises and empowers the Risk, Audit and Finance Committee to:

- Review and approve accounting policies and practices as they apply to the company
- Approve the annual business assurance plan, and regularly monitor business assurance findings
- Approve the external auditor's fee
- · Appoint and remove internal and external auditors
- Recommend approval of the Annual Report
- Seek any information it may require from any employee or external party that it requires to fulfil its objectives
- Seek any outside external advice it may require.

In order to fulfil this role the Committee meets independently with both the business assurance and external auditors to provide a forum for open discussion regarding management's integrity and performance. The external auditors are only permitted to engage

The members of the Risk, Audit and Finance Committee as at 30 June 2013 were Catherine Drayton (Chairman), Chris Paulsen and Justin Murray. The Chairman, David Mackenzie, is a member ex officio, and also attended meetings of the committee.

Particular areas of focus for the Committee during 2013 were:

- Review the robustness and integrity of the adherence to, and public disclosure of, the Information Disclosure regime as regulated by the Commerce Commission, covering both annual and pricing reset disclosures
- The integrity and effectiveness of the Business Assurance programme and internal control processes
- · Risk management and the progressive development of Enterprise wide Risk Management, with a particular focus on Business Continuity

# **GOVERNANCE**

- On-going review of CIAL capital structure and optimal funding portfolio in the future. Review of Treasury Policy with focus on extending maturing profile and diversification of funding sources
- Ensuring that documentation prepared for CIAL's bond issue was prepared in compliance with the disclosure requirements of
  the Securities Act 1978 and the Securities Regulations 2009, and that an adequate due diligence process was established and
  executed
- Valuation of assets and consideration of the commercial valuation of the business
- Renewal of insurance policies, including assessment of alternate risk financing options to reduce the increasing exposure, and cost, to the insurance market
- Review overall tax risk profile of CIAL with focus on adherence to tax governance policy.

#### **Remuneration Committee**

The Remuneration Committee's role is to assist the Board in overseeing the management of CIAL's human resources activities. The responsibilities of the Committee are:

- To review the remuneration and human resources strategy, structure and policy for the company and reviewing remuneration practices to ensure that they are consistent with such policies
- To oversee CIAL's recruitment, retention and termination policies and procedures for senior management, and the succession planning for senior management and the CEO
- To review the performance of the CEO, the engagement agreement and benefit structure for the CEO and Executive Management Team, and recommend to the Board senior executive incentive remuneration plans, other employee benefits, and key performance objectives of the CEO and Executive Management Team.

The members of the Remuneration Committee as at 30 June 2013 were David Mackenzie (Chairman), Philip Carter and George Gould.

Particular areas of focus for the Committee during 2013 were:

- Remuneration policy for the forthcoming year, taking particular cognisance of the prevailing economic conditions
- Review of CEO and senior executive performance
- Mandates for individual employment and collective bargaining increases
- Planning for and initiating the recruitment for a new CEO.

# **Property Committee**

The Property Committee's role is to assist the Board in overseeing the development and implementation of the property portfolio development and investment strategies and implementation of investment initiatives within that portfolio to maximise the value of CIAL's property holdings.

The responsibilities of the Committee are:

- To regularly review the company's property strategy (including its priorities) to ensure that it remains appropriate having regard to
  all relevant matters. Such matters shall include the company's financial position, maintenance of a balanced property portfolio,
  property market conditions, regulatory planning issues, strategic focus and priorities, timetabling of investments, and any other
  matters considered relevant by the Committee
- To review from time to time, and at least annually, the company's progress in implementing the approved property strategy, in respect of both its property investment and property management activities
- To report the outcome of reviews undertaken under this heading to the Board, with any necessary analysis, commentary, and reports, and make resulting recommendations to the Board.

The members of the Property Committee as at 30 June 2013 were Philip Carter (Chairman), Catherine Drayton and George Gould.

The Chairman, David Mackenzie, is a member ex officio, and also attended meetings of the committee.

Particular areas of focus for the Committee during 2013 were:

- Planning and consenting to enable development of the wider property portfolio
- Expansion initiatives for the freight and logistics park and retail developments
- Approval of investment cases for specific property development initiatives
- Access requirements for traffic management to the wider campus development.

#### Aeronautical Committee

The Aeronautical Committee's role is to ensure that CIAL obtains the best level of return the aeronautical segment of the business is reasonably able to produce, while ensuring its aeronautical operations are safe and efficient, and represent best aviation practice.

The responsibilities of the Committee are:

- To review and recommend to the Board strategies in respect of the provision of aeronautical facilities, general aviation and aeronautical business development (including marketing and pricing issues)
- To review specific proposals, and subsequent post project reviews, relating to aeronautical charging, commercial arrangements to support route development initiatives, and airline incentives or promotions
- To review the returns and aeronautical market position being achieved by CIAL's aeronautical business to ensure it is in line with the overall objectives of CIAL's business strategy
- To report to the Board annually, or as required, on; the safety, effectiveness and operational bench-marking of CIAL's aeronautical operations; the market position of its aeronautical business; the returns being achieved on individual aeronautical initiatives; and, the effectiveness and the implementation of CIAL's aeronautical strategies.

The members of Aeronautical Committee as at 30 June 2013 were David Mackenzie (Chairman), Chris Paulsen and Justin Murray.

Particular areas of focus for the Committee during 2013 were:

- To continually review the changing development of the aviation sector and strategies to be implemented in response to such changes. This has included new business development initiatives to both maintain existing market share and grow new services, particularly trans-Tasman and international long haul services. This has been a particular focus as the adverse impacts on tourism markets as a consequence of the Christchurch earthquakes have extended beyond that forecast last year, continuing the depressed market outlook arising from the delay in the Christchurch redevelopment programme;
- To review the proposals for and determination of the reset of aeronautical charges post the commissioning of ITP;
- To review and confirm the Information Disclosure of CIAL aeronautical performance to the Commerce Commission; and
- To review and support "South", the strategy implemented by CIAL for the stimulation and resurgence of growth of the south island tourism sector, in conjunction with regional tourism organisations and other industry stakeholders.

# **GOVERNANCE**

### Remuneration

### **Directors**

The total remuneration paid to directors for the year ended 30 June 2013 is:

Name	Remuneration
D Mackenzie	\$85,398
P Carter	\$51,066
C Drayton	\$50,058
G Gould	\$42,541
C Paulsen	\$44,813
J Murray	\$41,004
Total Fees	\$314,880

No other remuneration or benefits other than reimbursement of expenses has been paid or given to directors. CIAL has made no loans to any director, nor has the company guaranteed any debts incurred by a director.

### **CIAL Employees**

### Framework for Remuneration

The Remuneration Committee is responsible for reviewing remuneration policy and human resources strategy, structure, policy and practices. It seeks external expert advice on best practice remuneration structures and market trends to ensure that the remuneration strategy for CIAL contributes to effective performance and value creation. To grow and be successful, CIAL must be able to attract, retain and motivate capable individuals.

The key principles determined by the Remuneration Committee that underpin CIAL's remuneration policies are that rewards are market-competitive and that remuneration is linked to performance to attract and retain talented individuals. The overall cost of remuneration is managed and linked to the ability of the company to pay.

The Remuneration Committee reviews the CEO's performance evaluation of his direct reports and approves the remuneration and other variations to the terms and conditions of employment of his direct reports.

### **Remuneration ranges**

\$100 - \$110 \$440 - \$420	<b>2013</b> 6	2012
#440 #430		3
\$110 - \$120	7	2
\$120 - \$130	2	2
\$130 - \$140	4	4
\$140 - \$150	4	2
\$150 - \$160	3	4
\$160 - \$170	2	2
\$170 - \$180	-	1
\$180 - \$190	1	-
\$200 - \$210	1	4
\$210 - \$220	2	-
\$250 - \$260	1	1
\$260 - \$270	-	1
\$270 - \$280	1	1
\$280 - \$290	1	1
\$290 - \$300	1	-
\$310 - \$320	1	-
\$550 - \$560	-	1
\$570 - \$580	1	-
\$590 - \$600	1	-

### CORPORATE RESPONSIBILITY AND SUSTAINABILITY

CIAL seeks to operate the business in a sustainable manner. As such, it is committed to run the business in a way that minimizes its environmental and social impact, whilst at the same time maximizing its economic contribution to Canterbury and the South Island as a whole.

The CIAL purpose and values statements guide the behaviour of all CIAL staff and how they conduct CIAL's business. The purpose defines what CIAL does and CIAL's values state how CIAL people choose to interact with each other, customers, suppliers and

The CEO is required to ensure that managers act in a manner that is consistent with corporate policy and direction.

The Board has established governance principles that provide a broad description of the way in which the Board expects the company to be managed for shareholders' benefit.

### These are:

- CIAL exists to grow shareholder value, with business strategies being customer and market focused
- · Overarching strategy and policy will be decided at corporate level, with the development of strategic relationships being pursued to create a source of competitive advantage
- Accountability will be clear and measurable, and systems and processes will support strategy
- The organisational model will enable flexibility for change.

# **DIRECTORS' RESPONSIBILITY STATEMENT**

The directors are responsible for ensuring that the financial statements give a true and fair view of the financial position of the company as at 30 June 2013, and the financial performance and cash flows for the year ended on that date.

The directors consider that the financial statements of the company have been prepared using appropriate accounting policies, consistently applied and supported by reasonable judgments and estimates, and that all relevant financial reporting and accounting standards have been followed.

The directors consider that proper accounting records have been kept, which enable, with reasonable accuracy, the determination of the financial position of the company and facilitate compliance of the financial statements with the Financial Reporting Act 1993.

The directors consider they have taken adequate steps to safeguard the assets of the company and to prevent and detect fraud and other irregularities.

The directors have the pleasure in presenting the financial statements, set out on pages 13-50, of the Christchurch International Airport Limited for the year ended 30 June 2013.

The Board of Directors of Christchurch International Airport Limited authorise these financial statements for issue on 2 September 2013.

For and on behalf of the Board

Mulling

**David Mackenzie** 

CHAIRMAN

**Catherine Drayton** 

DIRECTOR

# **STATEMENT OF FINANCIAL PERFORMANCE**

for the year ended 30 June 2013

	Note	2013	2012
		\$000	\$000
INCOME			
Operating revenue	1	118,462	113,084
Fair value gain/(loss) on investment properties	17	6,380	6,069
Interest income	2	371	625
Total income		125,213	119,778
EXPENSES			
Employee remuneration	3	21,816	19,126
Other costs	3	31,415	29,483
Financing and interest costs	3	17,405	15,157
Depreciation, amortisation and impairment	4	30,812	28,151
Integrated terminal development project costs	5	304	484
Total expenses		101,752	92,401
Operating surplus before earthquake costs and tax		23,461	27,377
Earthquakes costs		33	1,079
Surplus before tax		23,428	26,298
Tax attributable to operations	ба	5,000	6,698
Surplus after income tax		18,428	19,600

# STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2013

	Note	2013	2012
		\$000	\$000
Surplus after income tax		18,428	19,600
Other comprehensive income			
Fair value gain on land and buildings	11	24,672	21,015
Transfer from deferred tax	7	8,806	-
Cash flow hedges	11	7,410	(6,536)
Other comprehensive income for year, net of tax		40,888	14,479
Total comprehensive income for year		59,316	34,079

Items in the statement above are disclosed net of tax. The income tax relating to each component of other comprehensive income is disclosed in note 11.

# **STATEMENT OF CHANGES IN EQUITY**

for the year ended 30 June 2013

	Note	Share Capital	Reserves	Retained Earnings	Total Equity
Balance at 1 July 2011		57,600	333,041	210,418	601,059
Dividends paid to shareholders	9	-	-	(17,175)	(17,175)
Total comprehensive income for the year	11	-	14,479	19,600	34,079
Balance at 30 June 2012		57,600	347,520	212,843	617,963
Dividends paid to shareholders	9	-	-	(8,849)	(8,849)
Total comprehensive income for the year	11	-	40,888	18,428	59,316
Balance at 30 June 2013		57,600	388,408	222,422	668,430

The accompanying notes form part of these financial statements

# **STATEMENT OF FINANCIAL POSITION**

as at 30 June 2013

Total assets		1,085,951	1,036,077
Total current assets		13,129	10,424
Inventories	19	863	815
Asset held for sale	15	3,234	-
Trade and other receivables	18	8,265	9,010
Cash and cash equivalents		767	599
CURRENT ASSETS			
Total non-current assets		1,072,822	1,025,653
Trade and other receivables	18	8,099	8,688
Intangible assets	16	6,992	6,418
Investment properties	17	169,383	128,981
Property, plant and equipment	15	888,348	881,566
NON-CURRENT ASSETS			
Total equity and liabilities		1,085,951	1,036,077
Total liabilities		417,521	418,114
Total current liabilities		38,412	84,345
Derivative financial instruments	13	973	783
Taxation (receivable)/payable	6с	960	1,710
Current portion of borrowings	12	25,000	68,000
CURRENT LIABILITIES Trade and other payables	14	11,479	13,852
		275/105	333,. 03
Total non-current liabilities		379,109	333,769
Trade and other payables	14	1,389	1,490
Deferred taxation	7	87,987	92,933
Derivative financial instruments	13	13,380	20,346
NON-CURRENT LIABILITIES Term borrowings	12	276,353	219,000
			,,,,,,
Total equity		668,430	617,963
Retained earnings	11	222,422	212,843
Reserves	11	388,408	347,520
<b>EQUITY</b> Share capital	10	57,600	57,600
		•	•
		\$000	\$000

The accompanying notes form part of these financial statements

# **STATEMENT OF CASH FLOWS**

for the year ended 30 June 2013

	Note	2013	2012
		\$000	\$000
CASH FLOWS FROM OPERATING ACTIVITIES			
Cash was provided from:			
Receipts from customers		118,611	113,381
Interest received		371	625
Net goods and services tax received		122	-
		119,104	114,006
Cash was applied to:			
Payments to suppliers and employees		(54,087)	(49,953)
Financing and interest costs		(17,187)	(14,787)
Net income tax refunded / (paid)		(2,927)	3,634
Subvention payments		(1,845)	(6,600)
Net goods and services tax paid		-	(451)
		(76,046)	(68,157)
Net cash flows from operating activities	20	43,058	45,849
Cash was provided from:  Proceeds from sale of property, plant and equipment		-	34
Proceeds from sale of property, plant and equipment		-	34
Cash was applied to:			
Purchase of property, plant and equipment		(46.066)	
		(46,866)	(53,334)
Purchase of investment properties		(46,866)	(53,334) (13,517)
Purchase of investment properties Purchase of intangible assets			(13,517)
		(3,549)	(13,517) (3,597)
		(3,549) (1,314)	(13,517) (3,597) (70,448)
Purchase of intangible assets		(3,549) (1,314) (51,729)	(13,517) (3,597) (70,448)
Purchase of intangible assets		(3,549) (1,314) (51,729)	(13,517) (3,597) (70,448)
Purchase of intangible assets  Net cash flows from investing activities		(3,549) (1,314) (51,729)	(13,517) (3,597) (70,448)
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:		(3,549) (1,314) (51,729)	(13,517) (3,597) (70,448)
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings		(3,549) (1,314) (51,729) <b>(51,729)</b>	(13,517) (3,597) (70,448) <b>(70,414)</b>
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings  Cash was applied to:	9	(3,549) (1,314) (51,729) <b>(51,729)</b>	(13,517) (3,597) (70,448) <b>(70,414)</b> 41,000
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES Cash was provided from: Borrowings Cash was applied to: Dividends paid	9	(3,549) (1,314) (51,729) <b>(51,729)</b>	(13,517) (3,597) (70,448) <b>(70,414)</b> 41,000
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings  Cash was applied to:  Dividends paid  Capitalised borrowing costs	9	(3,549) (1,314) (51,729) (51,729) 88,000 (8,849)	(13,517) (3,597) (70,448) <b>(70,414)</b> 41,000
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings  Cash was applied to:  Dividends paid  Capitalised borrowing costs	9	(3,549) (1,314) (51,729) (51,729) 88,000 (8,849) (312)	(13,517) (3,597) (70,448) (70,414) 41,000 (17,175)
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings  Cash was applied to:  Dividends paid  Capitalised borrowing costs  Borrowings	9	(3,549) (1,314) (51,729) (51,729) 88,000 (8,849) (312) (70,000)	(13,517) (3,597) (70,448) (70,414) 41,000 (17,175)
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES  Cash was provided from:  Borrowings  Cash was applied to:  Dividends paid  Capitalised borrowing costs  Borrowings  Net cash flows from financing activities	9	(3,549) (1,314) (51,729) (51,729) (8,849) (312) (70,000) (79,161)	(13,517) (3,597) (70,448) (70,414) 41,000 (17,175) - (17,175) 23,825
Purchase of intangible assets  Net cash flows from investing activities  CASH FLOWS FROM FINANCING ACTIVITIES	9	(3,549) (1,314) (51,729) (51,729) (8,849) (312) (70,000) (79,161) 8,839	(13,517) (3,597) (70,448) (70,414) 41,000 (17,175) - (17,175)

The accompanying notes form part of these financial statements

# **ACCOUNTING POLICIES**

### **General information**

Christchurch International Airport Limited (the company) owns and operates Christchurch International Airport. The company is owned 75% by Christchurch City Holdings Limited, a wholly owned subsidiary of Christchurch City Council, and 25% owned by the New Zealand Government.

The company is a limited liability company incorporated and domiciled in New Zealand. The address of its registered office is Level 4 Car Park Building, Christchurch International Airport, Christchurch.

The company operates predominantly in the business of providing airport facilities and services to airline and airport users. All operations are based at Christchurch International Airport.

These financial statements have been approved for issue by the Board of Directors on 2 September 2013.

### Summary of significant accounting policies

These financial statements have been prepared in accordance with Generally Accepted Accounting Practice in New Zealand. They comply with the New Zealand Equivalents to International Financial Reporting Standards (NZ IFRS), the International Financial Reporting Standards and other applicable Financial Reporting Standards, as appropriate for profit oriented entities.

### a) Basis of preparation

The principal accounting policies adopted in the preparation of the financial statements are set out below. These policies have been consistently applied to all the periods presented, unless otherwise stated.

Entity reporting

The financial statements are for Christchurch International Airport Limited and it's wholly owned subsidiaries:

CIAL Holdings Number 1 Limited

CIAL Holdings Number 2 Limited

CIAL Holdings Number 3 Limited CIAL Holdings Number 4 Limited

CIAL Holdings Number 5 Limited

As the wholly owned subsidiaries were not trading and held no assets and liabilities during and at the end of the period of review, the financial statements for the group are the same as that of the parent.

The company is designated as a profit-oriented entity for financial reporting purposes.

Statutory base

Christchurch International Airport Limited is a company registered under the Companies Act 1993.

The financial statements have been prepared in accordance with the requirements of the Airports Authorities Act 1966, the Local Government Act 2002, the Financial Reporting Act 1993 and the Companies Act 1993.

Functional and presentation currency

These financial statements are presented in New Zealand dollars and all values are rounded to the nearest thousand dollars (\$1,000). The functional currency of the company is New Zealand dollars.

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain assets and liabilities as identified in specific accounting policies. Derivative financial instruments are revalued to fair value.

# ACCOUNTING POLICIES

### Critical accounting estimates and assumptions

The preparation of financial statements requires the use of certain critical accounting estimates and assumptions. It also requires the company to exercise its judgement in the process of applying the accounting policies. The resulting accounting estimates will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are set out below.

i. Identification of Property, Plant and Equipment to be reclassified to Investment Property.

The company makes a decision on the assets to be included in Investment Properties based on their "interim use" as outlined in accounting policy (o). A key factor of this classification is that the "interim use" of such property is not for aircraft related activities. The classification of property between categories gives rise to different accounting treatments which can impact the Statement of Financial Performance.

ii. Determining the fair value of Property, Plant and Equipment and Investment Property

The company uses independent valuers to determine the fair value of certain assets within the business. The valuation process requires the use of assumptions and estimates which are based on market conditions at the time. Any changes in market conditions subsequent to balance date will impact future valuations. A movement in the fair value of an asset is subsequently recorded within the Statement of Financial Performance or Statement of Comprehensive Income, depending on the asset classification.

Impairment assessments are completed annually on various asset classes. An impairment assessment measures the recoverable amount of an asset based on projections and estimates of future cash flows specifically related to the asset. An impairment charge is recognised for any asset with a carrying value in excess of its recoverable amount.

New and amended standards adopted by the company

The following standards, interpretations and amendments have become effective during the annual period:

- NZ IAS 12 Income Taxes (amendment) Deferred Taxes: Recovery of Underlying Assets
- IFRS 1 First-Time Adoption of International Financial Reporting Standards (Amendment) Severe Hyperinflation and Removal of Fixed Dates for First-Time Adopters
- IFRS 7 Financial Instruments: Disclosures (Amendments)
- IFRS 7 Financial Instruments: Disclosures Enhanced Derecognition Disclosure Requirements

These pronouncements are not considered to have a material effect on the company.

Standards issued and not yet adopted

- NZ IFRS 9 Financial Instruments will eventually replace NZ IAS 39 Financial Instruments: Recognition and Measurement. NZ IAS 39 is being replaced through the following three main phases: Phase 1 Classification and Measurement, Phase 2 Impairment Methodology, and Phase 3 Hedge Accounting. Phase 1 has been completed and has been published in the new financial instrument standard NZ IFRS 9. NZ IFRS 9 uses a single approach to determine whether a financial asset is measured at amortised cost or fair value, replacing the many different rules in NZ IAS 39. The approach in NZ IFRS 9 is based on how an entity manages its financial assets (its business model) and the contractual cash flow characteristics of the financial assets. The financial liability requirements are the same as those of NZ IAS 39, except for when an entity elects to designate a financial liability at fair value through the surplus/deficit. The new standard is required to be adopted for the year ended 30 June 2016. Management are still determining the impact phase 2 and phase 3 will have on the company.
- NZ IFRS 13 'Fair value measurement' effective for annual periods beginning on or after 1 January 2013. The new standard outlines a single, unified definition of fair value and requires significant additional disclosures where fair values are used. Management are still determining the impact NZ IFRS 13 will have on the company.

### b) Foreign currency translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at

year end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Statement of Financial Performance, except when deferred in equity as qualifying cash flow hedges.

### c) Revenue recognition

Revenue comprises the fair value of the sale of goods and services, excluding Goods and Services Tax, rebates and discounts. Revenue is recognised as follows:

### i. Sales of goods

Sales of goods are recognised when the company has delivered a product to the customer.

#### ii. Sales of services

Sales of services are recognised in the accounting period in which the services are rendered, by reference to completion of the specific transaction assessed on the basis of the actual service provided as a proportion of the total services to be provided.

#### iii Interest income

Interest income is recognised on a time proportion basis using the effective interest method.

### iv. Rental income

Rental income is recognised on a straight line basis in accordance with the substance of the relevant agreements.

### d) Income tax

Income tax expense in relation to the surplus or deficit for the period comprises current tax and deferred tax.

Current tax is the amount of income tax payable based on the taxable profit for the current year, plus any adjustments to income tax payable in respect of prior years. Current tax is calculated using the rates that have been enacted or substantively enacted by balance date.

Deferred tax is the amount of income tax payable or recoverable in future periods in respect of temporary differences and unused tax losses. Temporary differences are differences between the carrying amount of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit.

Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are recognised to the extent that it is probable that taxable profits will be available against which the deductible temporary differences or tax losses can be utilised.

Deferred tax is calculated at the tax rates that are expected to apply in the period when the liability is settled or the asset is realised, using tax rates that have been enacted or substantively enacted by balance date.

Current tax and deferred tax is charged or credited to the Statement of Financial Performance, except when it relates to items charged or credited directly to other comprehensive income, in which case the tax is dealt with in the Statement of Comprehensive Income.

### e) Goods and Services Tax (GST)

The Statement of Financial Performance and the Statement of Cash Flows have been prepared so that all components are stated exclusive of GST.

All items in the Statement of Financial Position are stated net of GST, with the exception of receivables and payables, which include GST invoiced. Commitments and contingencies are stated exclusive of GST.

### f) Leases

### Operating leases

An operating lease is a lease that does not transfer substantially all the risks and rewards incidental to ownership of an asset to the lessee. Lease payments under an operating lease are recognised as an expense on a straight-line basis over the lease term.

# **ACCOUNTING POLICIES**

### g) Impairment

Non-financial assets

Non-financial assets are assessed for indicators of impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows.

Financial assets

Assets are reviewed for impairment on a regular basis and any possible loss is recognised when the carrying amount exceeds its recoverable amount.

### h) Cash and cash equivalents

Cash and cash equivalents includes cash on hand, deposits held on call with financial institutions, other short term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value, and bank overdrafts. Bank overdrafts are shown within the current liabilities on the Statement of Financial Position.

#### i) Trade receivables

Trade receivables are recognised at fair value and subsequently measured at amortised cost, using the effective interest method, less provision for doubtful debts.

Collectability of trade receivables is reviewed on an on-going basis. Debts which are known to be uncollectible are written off. A provision for doubtful receivables is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of receivables. The amount of the provision is the difference between the asset's carrying amount and the present value of estimated future cash flows, discounted at the original effective interest rate. The amount of the provision is recognised in the Statement of Financial Performance.

### j) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average basis, and includes cost of materials. Net realisable value is the estimated selling price in the ordinary course of business.

### k) Other financial assets

Investments are recognised and derecognised on trade date where purchase or sale of an investment is under a contract whose terms require delivery of the investment within the timeframe established by the market concerned.

The classification into the relevant category depends on the purpose for which the investment was acquired. Management determines the classification of its investments at initial recognition and re-evaluates this designation at every reporting date.

### I) Derivatives

Derivatives are initially recognised at fair value on the date a derivative contract is entered into and are subsequently re-measured to their fair value at balance date. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The company designates certain derivatives as either:

- i. hedges of the fair value of recognised assets or liabilities or a firm commitment (fair value hedge); or
- ii. hedges of highly probable forecast transactions (cash flow hedges).

The company documents, at the inception of the transaction, the relationship between hedging instruments and hedged items, as well as its risk management objective and strategy for undertaking various hedge transactions. The company also documents its assessment, both at hedge inception and on an on-going basis, of whether the derivatives that are used in hedging transactions have been and will continue to be highly effective in offsetting changes in fair values or cash flows of hedged items.

#### i. Fair value hedge

Changes in the fair value of derivatives that are designated and qualify as fair value hedges are recorded in the Statement of Financial Performance, together with any changes in the fair value of the hedged asset or liability that are attributable to the hedged risk. The company only applies fair value hedge accounting for hedging fixed interest risk on borrowings. The gain or loss relating to the effective portion of interest rate swaps hedging fixed rate borrowings is recognised in the Statement of Financial Performance within "Financing and Interest Costs". Changes in the fair value of the hedged fixed rate borrowings attributable to interest rate movements are also recognised in the Statement of Financial Performance within "Financing and Interest Costs".

### ii. Cash flow hedge

The effective portion of changes in the fair value of derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the Statement of Financial Performance. Amounts accumulated in other comprehensive income are recycled in the Statement of Financial Performance in the periods when the hedged item will affect profit or loss (for instance when the forecast transaction that is hedged takes place). However, when the forecast transaction that is hedged results in the recognition of a non financial asset (for example, asset purchase) or a non financial liability, the gains and losses previously deferred in other comprehensive income are transferred from other comprehensive income and included in the measurement of the initial cost or carrying amount of the asset or liability.

When a hedging instrument expires or is sold or terminated, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in other comprehensive income at that time remains in other comprehensive income and is recognised when the forecast transaction is ultimately recognised in the Statement of Financial Performance or is capitalised on the recognition of a non-financial asset. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in other comprehensive income is immediately transferred to the Statement of Financial Performance.

### iii. Derivatives that do not qualify for hedge accounting

Where derivative instruments do not qualify for hedge accounting or for which hedge accounting has not been adopted, changes in the fair value of these derivative instruments will be recognised immediately in the Statement of Financial Performance.

### m) Fair value estimation

The fair value of financial assets, financial liabilities and interest rate swaps must be estimated for recognition and measurement or for disclosure purposes.

The fair value of financial instruments are valued using market rates at balance date.

For further information refer to note 27.

### n) Property, plant and equipment

The following assets are shown at fair value, based on periodic, but at least every five years, valuations by external independent valuers, less subsequent depreciation:

- Land
- Buildings
- Terminal facilities
- Airport sealed surfaces
- Infrastructure assets
- Car park.

The last valuation was performed by Seagar and Partners (land and car park assets) as at 30 June 2013. The buildings, terminal facilities, sealed surfaces and infrastructure assets were reviewed for impairment as at 30 June 2013 by Seagar and Partners

# ACCOUNTING POLICIES

(buildings) and Opus International Limited (terminal facilities, sealed surfaces and infrastructure assets), with no adjustment for impairment being deemed necessary.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. All other property, plant and equipment is stated at historical cost less accumulated depreciation. Historical cost includes expenditure that is directly attributable to the acquisition of the assets.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the company and the cost of the item can be measured reliably. Repairs and maintenance is charged to the Statement of Financial Performance during the financial year in which they are incurred.

Increases in the carrying amounts arising on revaluation are credited to reserves in shareholders' equity through the Statement of Comprehensive Income. To the extent that the increase reverses a decrease previously recognised in the Statement of Financial Performance, the increase is first recognised in the Statement of Financial Performance. Decreases that reverse previous increases of the same asset are first charged against revaluation reserves directly in equity to the extent of the remaining reserve attributable to the asset; all other decreases are charged to the Statement of Financial Performance.

### Depreciation

Land is not depreciated. Depreciation of property, plant and equipment is calculated on a straight line basis so as to expense the cost of the assets over their estimated useful lives. The useful lives are as follows:

40 years Terminal

 Other buildings 10 to 40 years

 Sealed surfaces 15 to 120 years (some components non-depreciable)

 Roading 50 years

• Plant and equipment 3 to 25 years

 Motor vehicles 5 to 16 years

• Office and computer equipment 3 to 9 years

• Car park assets (excluding land) 7 to 50 years

 Infrastructure 15 to 60 years

An asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing the proceeds with the carrying amount of the asset. These are included in the Statement of Financial Performance.

### o) Investment property

Land is held by the company for long term and strategic purposes and is not held for resale. Investment properties are land and buildings where the building is built to maximise the return on land and buildings as an "interim use", are held for long term rental yield and are not occupied by the company. Investment property also includes property that is being constructed or developed for future use as investment property.

Properties leased to third parties under operating leases are generally classified as investment property unless:

- The occupants provide services that are integral to the operation of the company's business
- The property is being held for future delivery of services

Land where there are infrastructure services in place up to its boundary or there is a firm commitment to provide such infrastructure and the further development of that land is signalled within the next 3 years (being the current business planning cycle) is classified

as investment property. Buildings that are held for a currently undetermined future use, or that are vacant but held to be leased out under one or more operating leases, are classified as investment properties.

The classification of properties is done at the lowest possible level. Thus, where part of a property is occupied by a party other than the company, consideration is given to whether that portion of the building could be classified as an investment property. Classification as an investment property will be indicated if the section of the building could be separately sold or leased under a finance lease. If the section of the property occupied by a party other than the company is unable to be sold or leased separately from the rest of the building, the building is assessed as a whole and will usually only be classified as investment property if the company occupies an insignificant portion of the total building.

Investment property is carried at fair value, based on discounted cash flow projections, as determined annually by external valuers. Gains or losses arising from a change in fair value are recorded in the Statement of Financial Performance.

Seagar and Partners prepared the 2013 and 2012 investment property valuations.

Fair value measurement on property under construction is only applied if the fair value is considered to be reliably measurable.

If it is determined that the fair value of an investment property under construction is not reliably determinable but the company has an expectation that the fair value of the property will be reliably determinable when construction is complete, the investment property under construction will be measured at cost until either its fair value becomes reliably determinable or construction is completed (whichever is earlier).

### p) Finite life intangible assets

Acquired computer software licences are capitalised on the basis of the costs incurred to acquire and bring to use the specific software. These have a finite useful life and are amortised on a straight line basis over the useful economic life of 2 to 5 years. Computer software licences are carried at cost less accumulated depreciation.

Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred.

## q) Trade and other payables

Trade payables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method. These amounts represent liabilities for goods and services provided to the company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

### r) Borrowings

Borrowings are recognised initially at fair value, net of directly attributable transaction costs incurred. Borrowings (other than those subject to a fair value hedge relationship – see accounting policy I (i)) are subsequently carried at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption value is recognised in the Statement of Financial Performance over the period of the borrowings using the effective interest method.

Borrowings are classified as current liabilities, unless the company has an unconditional right to defer settlement of the liability for at least 12 months after the balance sheet date.

Borrowing costs that are directly attributable to the acquisition or construction of an item of property, plant and equipment (qualifying asset) have been capitalised where the construction exceeds \$10 million and is greater than 12 months in duration.

Borrowing costs that are not capitalised are expensed as incurred.

### s) Share capital

Ordinary shares are classified as equity.

Incremental costs directly attributable to the issue of new shares are shown in equity as a deduction, net of tax, from the proceeds.

### t) Provisions

The company recognises a provision for future expenditure of an uncertain amount or timing when there is a legal or constructive obligation as a result of a past event; it is probable that an outflow of resources will be required to settle the obligation; and the amount has been reliably estimated.

# ACCOUNTING POLICIES

Provisions are measured at the present value of the expenditure expected to be required to settle the obligation.

### u) Employee benefits

Liabilities for wages and salaries, including non monetary benefits, annual leave, long service leave and accumulating sick leave and other contractual payments expected to be settled within 12 months of the reporting date are recognised in other payables in respect of employees' services up to the reporting date and are measured at the amounts expected to be paid when the liabilities are settled.

### v) Dividends

Provision is made for the amount of any dividend declared on or before the end of the financial year but not distributed at balance date.

Dividend distribution to the company shareholders is recognised as a liability in the company's financial statements in the period in which the dividends are approved by the directors and notified to the company's shareholders.

### w) Lease inducements

Lease inducements are incentives provided for the agreement of a new or renewed operating lease with a lessee. Lease inducements are recognised as an integral part of the net consideration agreed for the use of the leased asset and are recognised over the lease term, on a straight line basis unless another systematic basis is representative of the time pattern over which the benefit of the leased asset is diminished.

### x) Financial instruments

### Financial assets

The company classifies its financial assets in the following categories: financial assets at fair value through profit or loss and loans and receivables. The classification depends on the purpose for which the financial assets were acquired. Management determines the classification of its financial assets at initial recognition.

Financial assets are initially recognised at fair value plus transaction costs for all financial assets not carried at fair value through profit or loss. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the company has transferred substantially all risks and rewards of ownership.

Financial assets at fair value through profit or loss

This category comprises financial assets held for trading which have been acquired principally for the purpose of selling in the short term. Derivatives also fall within this category unless they are designated as hedges and the hedge is effective for accounting purposes.

### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and with no intention of trading. They are included in current assets, except for maturities greater than 12 months after the Balance Sheet date, which are classified as non-current assets.

### Financial liabilities

The company classifies its financial liabilities in the following categories: financial liabilities at fair value through the profit and loss, borrowings or as derivatives designated as hedging instruments in an effective hedge. The classification depends on the purpose for which the financial liabilities were incurred. Management determines the classification of its financial assets at initial recognition.

The company's financial liabilities include trade and other payables, borrowings and derivative financial instruments.

Financial liabilities at fair value through profit and loss

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit and loss. Financial liabilities are classified as held for trading if they are

acquired for the purpose of selling in the near term. Gains or losses on liabilities held for trading are recognised in the income statement. The company has no liabilities held for trading as at 30 June 2013.

Financial liabilities designated at fair value through profit and loss are designated at the initial date of recognition. The company has not designated any financial liability as fair value through profit or loss.

### y) Goodwill

All business combinations are accounted for by the purchase method. Goodwill represents the difference between the cost of the acquisition and the fair value of the net identifiable assets acquired.

Goodwill is stated at cost less any accumulated impairment losses. Goodwill is allocated to cash-generating units and is tested annually for impairment, by comparing the carrying value (including goodwill) with the recoverable value of the cash-generating unit. The recoverable value is determined by assessing the future cash flows directly associated with the asset.

Negative goodwill arising on acquisition is recognised directly in the Statement of Financial Performance.

Total operating revenue	118,462	113,084
Other revenue**	2,121	3,730
Gain on disposal of assets	-	18
Other commercial revenue*	7,425	4,630
Ground transport	16,027	15,697
Lease rentals and concessions	49,302	46,294
Passenger departure charge	13,463	14,657
Airport charges	30,124	28,058
1. Operating revenue		
	\$000	\$000
	2013	2012

Refer to Page 51 – Comparison of forecast to actual results, for details of passenger and aircraft movements (including historic trends), that have influenced the above financial outcomes.

<sup>\*\*</sup> Other revenue in 2012 includes \$1,577,000 of earthquake insurance recoveries

Interest	•

2. Interest meome		
Interest income was derived from:		
Short term bank deposits	224	99
Other	147	526
Total interest income	371	625
3. Expenses Other costs		
Other operating costs include:		
Audit fees - financial report	97	95
- disclosure regulations	35	37

Total other costs	31,415	29,483
Miscellaneous costs	4,288	3,645
Rates	1,829	1,465
Commercial entity running costs	1,929	1,143
Baggage handling	881	809
Contributions to defined contribution schemes	53	42
Cleaning & waste disposal	2,886	2,641
Amortisation of lease inducement	589	568
Marketing and promotion	4,443	4,584
Technology and communication costs	1,406	1,476
Legal, valuation and consulting fees	2,153	2,641
Insurance	3,817	3,195
Maintenance expense	2,372	2,259
Lease and rental payments	359	357
Regulatory and organisation realignment	860	1,012
Electricity, fuel and oil	3,062	3,150
Donations	26	20
Doubtful debts	11	63
Directors' fees	315	281
- bond register	4	-
- disclosure regulations	35	37
Audit fees - financial report	97	95

<sup>\*</sup> Other commercial revenue includes revenues from the International Antarctic Centre, iSite and external maintenance works

21,816	19,126
1,947	1,724
19,869	17,402
\$000	\$000
2013	2012
	2013

Staff related costs increased from the prior year due to a full year of the International Antarctic Centre costs being included.

### Finance and interest costs

Interest costs	17,239	15,157
Fair value hedge ineffectiveness	166	-
Total finance costs	17,405	15,157

Finance and interest costs have increased over the prior year due to the increased funding requirements related to the finalisation of the Integrated Terminal Project. Additionally, interest capitalised to the Integrated Terminal Project reduced in the final quarter of the year when the terminal became fully operational and hence capitalisation of interest was no longer appropriate.

Interest capitalised during the period was \$3,059,000 (2012: \$3,932,000) at a rate of 6.8% (2012: 6.9%).

# 4. Depreciation, amortisation and impairment

Buildings	1,357	2,093
Terminal facilities	17,098	15,385
Sealed surfaces	6,889	5,889
Plant and equipment	491	534
Office and computer equipment	540	437
Car parking	1,722	1,304
Infrastructure	1,348	1,436
Motor vehicles	627	572
Total depreciation (note 15)	30,072	27,650
Amortisation of intangibles (note 16)	740	501
Total Depreciation, amortisation and impairment	30,812	28,151

During the year the company's assets (that were not revalued), other than work in progress, were tested for impairment by independent valuers. No impairment has been determined on the company's assets as at 30 June 2013. An impairment test on the completed Integrated terminal project as at 30 June 2013 determined no impairment was necessary (2012: NIL for ITP work in progress).

# **NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 30 June 2013

	2013	2012
	\$000	\$000
5. Integrated terminal development project costs		
These are the incremental operating costs incurred directly as a consequence	of the Integrated Terminal Developm	nent project.
	304	484
6. Income tax		
a) Income tax expense		
Operating surplus before income tax	23,428	26,298
Prima facie taxation at 28%	6,560	7,363
Plus/(less) taxation effect of:		
Revenue not assessable for tax purposes	(584)	(685
Expenses not deductible for tax purposes	24	16
Income tax attributable to operating surplus	6,000	6,694
Under provision in prior years	-	2
Deferred tax adjustment on buildings	(1,000)	
Total taxation expense	5,000	6,698
b) Components of tax expense		
Current tax expense	3,885	5,897
Adjustments to current tax of prior years	137	(161
Deferred tax expense	978	962
Change in tax rates	-	
Total tax expense	5,000	6,698
c) Taxation (receivable)/payable		
Balance at beginning of the year	1,710	(1,060
Prior year adjustment	142	(161
	1,852	(1,221
Current tax expense	3,885	5,89
	5,737	4,676
(Payments to) / refund from:		
Inland Revenue Department	(2,932)	3,63
Subvention payments to members of the CCC tax group	(1,845)	(6,600
Taxation (receivable)/payable	960	1,710

Christchurch International Airport Ltd is a member of the Christchurch City Council (CCC) Tax group. The company pays subvention payments to other members of the CCC tax group. The amount paid in 2013 was \$1,845,000 (2012 \$6,600,000). These payments are treated as if they were payments of income tax and are reflected as part of the taxation payable / (receivable) amount.

2013	Opening Balance \$000	Charged to Income \$000	Charged to Equity \$000	Closing Balance \$000
7. Deferred taxation				
Property, plant & equipment	95,167	(169)	(8,806)	86,192
Intangible assets	120	48	-	168
Investment properties	3,651	1,202	-	4,853
Provisions and payments	(78)	(103)	-	(181)
Derivatives	(5,927)	-	2,882	(3,045)
	92,933	978	(5,924)	87,987
2012				
Property, plant & equipment	85,959	1,175	8,033	95,167
Intangible assets	103	17	-	120
Investment properties	4,140	(489)	-	3,651
Provisions and payments	(338)	260	-	(78)
Derivatives	(3,385)	-	(2,542)	(5,927)
	86,479	963	5,491	92,933

	2013	2012
	\$000	\$000
8. Imputation credit memorandum account		
Balance at beginning of the year	713	11,536
Net income tax payments made / (refunded)	2,932	(3,634)
Imputation credits attached to dividends paid	(3,441)	(7,189)
Balance available for use in subsequent reporting periods	204	713

Imputation credits are not earned on subvention payments made to other members of the CCC tax group. No adjustments have been made for credits/debits associated with tax payable/receivable due to uncertainty regarding the utilisation of group losses.

# **NOTES TO THE FINANCIAL STATEMENTS**

for the year ended 30 June 2013

		2013	2012
		\$000	\$000
9. Dividends	Note		
2011 Final and interim dividend paid (\$0.22 per share)		-	12,853
2012 Interim dividend paid (\$0.07 per share)		-	4,322
2012 Final dividend paid (\$0.08 per share)		4,405	-
2013 Interim dividend paid (\$0.08 per share)		4,444	-
	11b	8,849	17,175

No interim dividend was paid in the half year to 31 December 2010, and therefore the final dividend for 2011, paid in October 2011, took full consideration of this.

### 10. Share capital

57,600,000 fully paid ordinary shares of \$1 each	57,600	57,600
---	--------	--------

All shares have equal voting rights and share equally as to dividends and surplus on winding up.

### 11. Reserves and retained earnings

### a) Reserves

### **Balances**

Cash flow hedges reserve	(7,841)	(15,251)
Asset revaluation reserve	395,883	362,405
Capital reserve	366	366
Balance at end of the year	388,408	347,520

## Cash flow hedges reserve

Movements:
------------

Balance at the beginning of the year	(15,251)	(8,715)
Revaluation to fair value	10,292	(9,077)
Deferred tax on revaluation	(2,882)	2,541
Balance at the end of the year	(7,841)	(15,251)

The cash flow hedge reserve is used to record gains and losses on the value of hedging instruments. The fair value is determined by reference to the market value of equivalent instruments at the reporting date and will fluctuate each period as the market variables change and the future cash flows resulting from the instrument reduce. The movement in the fair value from prior year reflects the increased level of funding and the impact of an increase in market interest rates, which are not reflected in the terms of the hedging instruments currently held by CIAL.

		2013	2012
		\$000	\$000
Asset revaluation reserve			
Balance at beginning of the year		362,405	341,390
Revaluation of assets		24,672	29,048
Deferred tax on revaluation		8,806	(8,033)
Balance at end of the year		395,883	362,405
Comprising:			
Revaluation on:			
Land		227,854	198,072
Terminal facilities		61,169	61,169
Buildings		3,594	3,594
Sealed surfaces		38,068	38,068
Infrastructure assets		11,297	11,297
Car parking		53,901	50,205
Balance at the end of the year		395,883*	362,405*
The asset revaluation reserve records movements in the * balances are net of deferred tax	ne fair value of property, plant and	d equipment.	
Capital Reserve			
Balance at the beginning of the year		366	366
Movements		-	-
Balance at the end of the year		366	366
b) Retained earnings	Note		
Balance at the beginning of the year		212,843	210,418
Net surplus for the year		18,428	19,600

Balance at end of the year

212,843

222,422

# NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

### 12. Borrowings

The company has a \$230,000,000 funding facility with five banks and a subordinated loan of \$50,000,000 from majority shareholder, Christchurch City Holdings Ltd, to fund the on-going business and future property and commercial development. In addition, the company has an overdraft facility of \$1,000,000 (2012 \$300,000,000 bank funding facility, a subordinated loan of \$50,000,000 from majority shareholder, Christchurch City Holdings Ltd, and an overdraft facility of \$1,000,000).

The company completed a \$75,000,000 bond issue in December 2012. The bonds have an interest rate of 5.15% and maturity of seven years. The funds raised from this issuance were used to refinance the company's maturing debt facilities. Costs of \$312,000 directly related to the bond issue were capitalised and will be amortized over the duration of the bond. The bond is held at fair value in the balance sheet, as it is subject to a fair value hedge relationship.

All borrowings under the bank facility and overdraft facility are unsecured and supported by a negative pledge deed. The negative pledge deed requires that no security interest is provided over any assets for borrowings, unless an equivalent security interest is created for the borrowing group and bond holders. Interest rates paid during the year, including offsetting interest rate swaps, ranged from 5.8% to 6.2% (2012 5.2% to 6.8%). The bond constitutes direct, unsecured, unsubordinated obligations and will rank equally with all other unsecured, unsubordinated indebtedness.

### Maturity of debt as at 30 June

	2013	2013	2012	2012
	\$000	\$000	\$000	\$000
Maturing in	Actual drawn down	Facility available	Actual drawn down	Facility available
2013	-	-	68,000	70,000
2014	25,000	25,000	25,000	25,000
2015	75,000	75,000	74,000	75,000
2016	50,000	100,000	65,000	125,000
2017	80,000	80,000	55,000	55,000
2018	-	-	-	-
2019	-	-	-	-
2020	71,353*	75,000	-	-
	301,353	355,000	287,000	350,000
Current	25,000	25,000	68,000	70,000
Non-Current	276,353	330,000	219,000	280,000
	301,353	355,000	287,000	350,000

<sup>\*</sup> this balance relates to bond funding and is held at fair value including capitalised borrowing costs, as it is subject to a fair value hedge relationship.

Bond fair value	71,353
Fair value adjustment	(3,367)
borrowing costs	
Directly attributable	(280)
Bond principal	75,000

	Fair Value		Notional Principal	
	2013	2012	2013	2012
	\$000	\$000	\$000	\$000
13. Derivative financial instruments				
Current liabilities				
Interest rate swaps – cash flow hedges	973	783	30,000	10,000
Total current financial liabilities	973	783	30,000	10,000
Non-current liabilities				
Interest rate swaps – fair value hedges	3,501	-	75,000	-
Interest rate swaps – cash flow hedges	9,879	20,346	294,000	224,000
Total non-current liabilities	13,380	20,346	399,000	224,000

2013	2042
2015	2012
\$000	\$000
4,379	3,412
2,152	2,058
12	66
101	172
1,535	1,498
1,059	2,066
2,241	4,580
11,479	13,852
1,389	1,490
1,389	1,490
12,868	15,342
anisational realignn	nent:
-	202
-	-
-	(202)
-	
	4,379 2,152 12 101 1,535 1,059 2,241 11,479  1,389 1,389 1,389

## NOTES TO THE FINANCIAL STATEMENTS

for the year ended 30 June 2013

### 15. Property, plant and equipment

### Revaluation of property, plant and equipment

The methods of valuation applied by independent valuers are as follows:

#### Land

- Specialised assets: where there is no market based evidence of the sale of such land the value has been determined taking into account:
  - its existing zoning and use as an airport
  - benchmark selling prices for land in the local commercial, industrial, service, residential and rural markets
  - adjustments to reflect the unique features of the land which includes its size, location, titles, easements and services
  - the overall land use plan for Christchurch Airport.
- Commercial portfolio: with valuations taking reference to the wider market for sales evidence of land zoned for similar permitted activities, with adjustments made for the size, location and physical characteristics of these assets.

### **Buildings**

At market value based on the estimated amount for which a property would exchange on the date of valuation between a willing buyer and willing seller in an arm's length transaction after proper marketing wherein the parties had each acted knowledgably, prudently and without compulsion, but with the explicit assumption that the existing use of the asset is ignored.

### **Terminal facilities**

Valued at optimised depreciated replacement cost (ODRC). ODRC measures the minimum cost of replacing or replicating the service potential embodied in the assets with modern equivalent assets in the most efficient way practicable, given the service requirements, the age and condition of the existing assets and replacement in the normal course of business. Optimisation is not applied to land.

### Car parking assets

Car parking assets are valued using a discounted cash flow valuation approach, using a forecast ten year discount period and an allowance for an appropriate terminal value reflecting an estimate of their residual estimated life. The approach to the allocation of the car park valuation is to assess the pro-rata share of an ODRC based valuation of the car parking assets, and then apportion the additional value over and above this to the underlying land value.

### Sealed surfaces and infrastructure assets

The ODRC approach is utilised to value sealed surfaces and infrastructure assets. The optimisation process minimises the cost of replacing the services offered, given the age and condition of the existing assets and recognising the incremental process (brownfield) associated with airport development. Costs reflect the replacement of current assets with modern equivalents, an optimised construction sequence and adjustment to allow for the difficulties associated with a "brownfield" environment. Where appropriate, adjustments have been made to eliminate surplus assets, obsolescence and over design. The valuation methodology considers the asset inventory (description and quantity of assets), relevant optimisation, estimation of the current replacement cost and depreciation to reflect remaining life expectancy.

For details of the property, plant and equipment accounting policy, refer Summary of Significant Accounting Policies, subsection n) Property, plant and equipment.

On 30 June 2013 car parking assets and land assets were revalued by Independent Valuers, Seagar and Partners. Sealed surfaces and infrastructure were last valued by Opus International Limited at 30 June 2012. Terminal facilities and building assets were last valued at 30 June 2011 by Opus International Limited and Seagar and Partners respectively.

The buildings, infrastructure, sealed surfaces and terminal assets were reviewed for impairment as at 30 June 2013 by Seagar and Partners (building assets), and Opus International Limited (sealed surfaces, infrastructure and terminal assets), with no adjustment for impairment being deemed necessary.

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### The result of the revaluations at 30 June were:

	2013	2012
	\$000	\$000
Land	29,782	-
Sealed surfaces	-	13,603
Infrastructure	-	3,344
Car parking	(5,110)	12,101
	24,672	29,048*

<sup>\*</sup> The revaluation in 2012 was gross before deferred tax of \$8,033,000 (Note11), no deferred tax exists for the 2013 revaluations.

The valuation methodologies used in the revaluation as at 30 June 2013 were consistent with those used in the last valuation. Land was last revalued on 30 June 2011. During the year, car parking assets of \$11,369,000 were capitalised as part of the Integrated Terminal Project capitalisation. The valuation of the car parking assets at 30 June 2013 was \$91,811,000 (2012: \$87,207,000). This resulted in a loss on revaluation after depreciation of \$5,110,000.

## Summary of movement in net book value \*

Opening net book value	878,194	852,744
Plus Additions	46,018	48,681
Plus Transfers from / (to) investment properties	(30,471)	(21,242)
Less Disposals (cost less depreciation)	(130)	(15)
Less this year's depreciation	(29,935)	(27,650)
Plus Revaluation	24,672	29,048
Closing net book value	888,348	881,565
Building held for sale	3,234	-

<sup>\* 2013</sup> excludes the building classified as held for sale

for the year ended 30 June 2013

## Property, plant and equipment as at 30 June 2013 **Gross carrying amount**

	Cost/ Valuation 1 July 2012	Current Year Additions at Cost	Transfers at Cost	Disposals at Cost/ Impairment	Revaluation Adjustment	Cost/ Valuation 30 June 2013
	\$000	\$000	\$000	\$000	\$000	\$000
Land	287,136	-	(24,974)	-	29,782	291,944
Buildings	32,143	-	110	-	-	32,253
Terminal facilities	291,128	-	46,368	(5,601)	-	331,895
Sealed surfaces	113,718	-	25,969	-	-	139,687
Plant & equipment	12,123	34	811	(6,705)	-	6,263
Office & computers	8,332	5	1,136	(5,433)	-	4,040
Infrastructure	21,992	-	5,203	-	-	27,195
Car parking	87,207	67	11,369	-	(6,832)	91,811
Motor vehicles	7,374	65	499	(459)	-	7,479
Work in progress	58,538	45,847	(96,962)	-	-	7,423
Total gross carrying amount	919,691	46,018	(30,471)	(18,198)	22,950	939,990
Asset held for sale	3,479	-	-	-	-	3,479

## **Accumulated depreciation**

	Accumulated Depreciation 1 July 2012	Current Year Depreciation	Depreciation on Transfers	Depreciation on Disposals	Revaluation Adjustment	Accumulated Depreciation 30 June 2013
	\$000	\$000	\$000	\$000	\$000	\$000
Buildings	1,985	1,220	-	-	-	3,205
Terminal facilities	21,330	17,098	-	(5,601)	-	32,827
Sealed surfaces	-	6,889	-	-	-	6,889
Plant & equipment	8,446	491	-	(6,680)	-	2,257
Office & computers	6,366	540	-	(5,433)	-	1,473
Infrastructure	-	1,348	-	-	-	1,348
Car parking	-	1,722	-	-	(1,722)	-
Motor vehicles	3,370	627	-	(354)	-	3,643
Total accumulated depreciation	41,497	29,935	-	(18,068)	(1,722)	51,642
Asset held for sale	108	137	-	-	_	245

Summary	1 July 2012	Current year movement	Transfers	Disposals	Revaluation	30 June 2013
Cost	919,691	46,018	(30,471)	(18,198)	22,950	939,990
Accumulated depreciation	41,497	29,935	-	(18,068)	(1,722)	51,642
Book value	878,194	16,083	(30,471)	(130)	24,672	888,348
Asset held for sale*	3,371	137	-	-	-	3,234

<sup>\*</sup> The book value of the building held for sale was reclassified at 30 June 2013 following the decision to sell the asset In accordance with the company's accounting policies, capital work in progress includes capitalised interest of \$NIL (2012 \$20,209,000).

## Property, plant and equipment as at 30 June 2012 Gross carrying amount

	Cost/ Valuation 1 July 2011	Current Year Additions at Cost	Transfers at Cost	Disposals at Cost/ Impairment	Revaluation Adjustment	Cost/ Valuation 30 June 2012
	\$000	\$000	\$000	\$000	\$000	\$000
Land	315,249	-	(28,113)	-	-	287,136
Buildings	26,187	989	8,446	-	-	35,622
Terminal facilities	255,954	-	35,174	-	-	291,128
Sealed surfaces	108,080	-	3,499	-	2,139	113,718
Plant & equipment	11,197	783	175	(32)	-	12,123
Office & computers	7,801	219	312	-	-	8,332
Infrastructure	16,426	-	4,904	-	662	21,992
Car parking	75,464	-	947	-	10,796	87,207
Motor vehicles	7,299	346	162	(433)	-	7,374
Work in progress	58,942	46,344	(46,748)	-	-	58,538
Total gross carrying amount	882,599	48,681	(21,242)	(465)	13,597	923,170

## **Accumulated depreciation**

	Accumulated Depreciation 1 July 2011	Current Year Depreciation	Depreciation on Transfers	Depreciation on Disposals	Revaluation Adjustment	Accumulated Depreciation 30 June 2012
	\$000	\$000	\$000	\$000	\$000	\$000
Buildings	-	2,093	-	-	-	2,093
Terminal facilities	5,945	15,385	-	-	-	21,330
Sealed surfaces	5,575	5,889	-	-	(11,464)	-
Plant & equipment	7,931	534	-	(19)	-	8,446
Office & computers	5,929	437	-	-	-	6,366
Infrastructure	1,246	1,436	-	-	(2,682)	-
Car parking	-	1,304	-	-	(1,304)	-
Motor vehicles	3,229	572	-	(431)	-	3,370
Total accumulated depreciation	29,855	27,650	-	(450)	(15,451)	41,604

Summary	1 July 2011	Current year movement	Transfers	Disposals	Revaluation	30 June 2012
Cost	882,599	48,681	(21,242)	(465)	13,597	923,170
Accumulated depreciation	(29,855)	(27,650)	-	450	15,451	41,604
Book value	852,744	21,031	(21,242)	(15)	29,048	881,566

for the year ended 30 June 2013

The carrying amount at which each revalued class of property, plant & equipment if measured at historical cost less accumulated depreciation is as per the table below:

	2013	2012
	\$000	\$000
Land	123,211	122,624
Buildings	25,258	25,327
Terminal	228,729	201,651
Sealed surfaces	87,566	61,241
Infrastructure	17,334	12,967
Car parking	35,520	24,403
	517,618	448,213

The current carrying value of the assets under the revaluation model is a combination of the asset cost, revaluation reserve and the impact of adopting a revised "deemed cost" for all assets when transitioning to International Financial Reporting Standards in 2008.

### 16. Intangible assets as at 30 June 2013

#### **Gross carrying amount**

	Cost/Valuation 1 July 2012	Current Year Additions at Cost	Current Year Disposals/ Impairment	Cost/Valuation 30 June 2013
	\$000	\$000	\$000	\$000
Software	7,865	1,314	(4,040)	5,139
Goodwill	5,131	-	-	5,131
Gross carrying amount	12,996	1,314	(4,040)	10,270

#### **Accumulated amortisation**

	Accumulated Amortisation 1 July 2012	Current Year Amortisation	Amortisation on Disposal	Accumulated Amortisation 30 June 2013
	\$000	\$000	\$000	\$000
Software	6,578	740	4,040	3,278
Total accumulated amortisation	6,578	740	4,040	3,278
Total book value 30 June 2013	6,418	574	-	6,992

Goodwill was generated through the acquisition of Craddocks car storage in the 2011 financial year and the International Antarctic Centre in the 2012 financial year (Note 29).

For the purposes of impairment testing, goodwill is allocated to cash generating units (CGU's); these represent the lowest level at which goodwill is monitored. CIAL tests goodwill annually for impairment or more frequently if there are indicators that it might be impaired.

As at 30 June 2013, \$3,391,000 of the goodwill related to the International Antarctic Centre (IAC). The recoverable amount of the IAC CGU is determined from a fair value less costs to sell calculation, using cash flow projections for the next five years. The projected cash flows are adjusted for associated risks and are discounted using a nominal rate of 11.5% (pre-tax). Revenue growth assumptions used in the projections are based on past performance and management's expectations of visitor growth and range from 3%-15%. Cost growth assumptions range from 3%-10%.

The remaining goodwill relates to the Craddocks CGU. The recoverable amount has been determined as part of the car park independent valuation performed by Seagar's & Partners, which confirmed that no impairment is required to be recognised. The valuation was discounted using a nominal rate of 15% (pre-tax). Revenue and expense growth assumptions were based on board approved budgets for the next three years and ranged between 0%-3%.

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## Intangible assets as at 30 June 2012

## **Gross carrying amount**

Gross carrying amount	9,399	3,597	-	12,996
Goodwill	1,740	3,391	-	5,131
Software	7,659	206	-	7,865
	\$000	\$000	\$000	\$000
	Cost/Valuation 1 July 2011	Current Year Additions at Cost	Current Year Disposals/ Impairment	Cost/Valuation 30 June 2012

## **Accumulated amortisation**

	Accumulated Amortisation 1 July 2011	Current Year Amortisation	Amortisation on Disposal	Accumulated Amortisation 30 June 2012
	\$000	\$000	\$000	\$000
Software	6,077	501	-	6,578
Total accumulated amortisation	6,077	501	-	6,578
Total book value 30 June 2012	3,322	3,096	-	6,418

	2013	2012
	\$000	\$000
17. Investment properties		
At fair value		
Fair value at the beginning of the year	128,981	79,387
Transfer from property, plant and equipment	30,473	21,242
Additional capitalised expenditure	3,549	22,208
Fair value gain from fair value adjustment	6,380	6,069
Fair Value at 30 June	169,383	128,906
Investment properties under construction	-	75
Total investment properties	169,383	128,981
Rental income	12,279	9,636
Direct operating expenses from property that generated rental income	1,197	1,199

Investment properties under construction are recorded at cost in accordance with the investment property policy of the company.

for the year ended 30 June 2013

#### Valuation of investment property

The valuation as at 30 June 2013 was completed by Seagar and Partners, registered valuers and member of the New Zealand Property Institute. The basis of valuation is fair value, being the estimated amount for which an asset should exchange on the date of valuation between a willing buyer and a willing seller in an arm's-length transaction after proper marketing wherein the parties had each acted knowledgeably, prudently, and without compulsion.

The valuation methodologies used were a direct sales comparison or a direct capitalisation of rental income using market comparison of capitalisation rates, supported by a discounted cash flow approach. The valuation methodologies are consistent with the prior year.

Principal assumptions used in establishing the valuations were:

- Average rental yield rate 9.58%
- Average market capitalisation rate 9.78%
- Weighted average lease term 4.74 years.

For details of the investment property accounting policy, refer Summary of Significant Accounting Policies, subsection o) Investment property.

	2013	2012
	\$000	\$000
18. Trade and other receivables		
Trade and other receivables less than one year		
Accounts receivable	6,249	6,642
Prepayments	1,536	1,899
Lease inducement	589	589
Provision for doubtful debts	(109)	(120)
Trade and other receivables less than one year	8,265	9,010
Trade and other receivables less than one year  Trade and other receivables greater than one year  Lease inducement	<b>8,265</b> 8,099	<b>9,010</b> 8,688
Trade and other receivables greater than one year		
Trade and other receivables greater than one year Lease inducement	8,099	8,688
Trade and other receivables greater than one year Lease inducement Trade and other receivables greater than one year	8,099 <b>8,099</b>	8,688 <b>8,688</b>
Trade and other receivables greater than one year Lease inducement Trade and other receivables greater than one year Total trade and other receivables	8,099 <b>8,099</b>	8,688 <b>8,688</b>
Trade and other receivables greater than one year Lease inducement Trade and other receivables greater than one year Total trade and other receivables	8,099 <b>8,099</b> <b>16,364</b>	8,688 <b>8,688</b> <b>17,698</b>

During the year, inventory of \$Nil was written off (2012 NIL).

	2013	2012
	\$000	\$000
20. Reconciliation of adjusted surplus after income tax with net cash flow from operating activities		
Net operating surplus after tax	18,428	19,600
Non-cash items		
Depreciation, amortisation and impairment	30,812	28,151
Amortisation of lease surrender	589	568
(Gain)/loss on revaluation of investment properties	(6,380)	(6,069)
Amortisation of capitalised borrowing costs	32	-
Fair Value hedge ineffectiveness	166	-
Items not classified as operating activities		
Net gain on asset disposals	-	(18)
Capital items included in trade payables and accruals	960	4,148
Deferred taxation	978	963
Movements in working capital		
(Increase)/decrease in trade and other receivables	745	892
(Increase)/decrease in inventories	(48)	(433)
Increase/(decrease) in trade and other payables	(2,474)	(4,723)
Increase/(decrease) in taxation payable	(750)	2,770
Net cash flows from operating activities	43,058	45,849

## 21. Related party transactions

Christchurch City Holdings Limited (CCHL), a wholly owned subsidiary of the Christchurch City Council (CCC), owns 75% and the New Zealand Government owns 25% respectively of the issued share capital of the company.

Christchurch International Airport Limited enters into a large number of transactions with government departments, Crown entities, State-owned enterprises and other entities controlled or subject to significant influence by the Crown. All transactions with related entities:

- are conducted on an arm's length basis
- result from the normal dealings of the parties
- meet the definition of related party transactions only because of the relationship between the parties being subject to common control or significant influence by the Crown.

The New Zealand Government directly controls Air New Zealand, a major customer of CIAL from both an aeronautical and rental and lease perspective. During the most recent year, pricing agreements were renegotiated for aeronautical charges with all airline customers of CIAL, including Air New Zealand. Air New Zealand also leases a number of properties within the terminal and the wider CIAL campus.

#### Transactions with related entities during the year **Christchurch City Council (CCC)**

Purchases	423	238
Rates paid	2,971	3,390
Revenues	11	5
Subvention payments	1,845	5,162
Group loss offset	-	1,094
Accounts payable	1	51

for the year ended 30 June 2013

	2013	2012
	\$000	\$000
Christchurch City Holdings Limited (CCHL)		
Interest paid	2,714	2,760
Subordinated loan balance payable	50,000	50,000
Revenues	-	-
Group loss offset	4,744	10,951
Other CCC group companies		
Purchases	1,734	809
Revenues	129	107
Accounts payable	230	563
Amounts owing	11	9
Subvention payments	-	1,438
Group loss offset	-	3,355

## Non shareholder related party transactions

Some directors of the company are, or have been during the year, directors of other companies or organisations with whom Christchurch International Airport Limited may transact. Such transactions are all carried out on an arm's-length basis and are conducted on normal commercial terms. No amounts were written off or forgiven during the reporting period and outstanding balances were settled under normal trading terms.

Entity	Transaction	2013	2012	Relationship
		\$000	\$000	
Meridian Energy Limited	Electricity	-	2,350	Catherine Drayton company director, ceased to be a company director of Meridian Energy Limited 1st May 2012
New Zealand Institute of Chartered Accountants	Subscriptions	5	5	Catherine Drayton company director was appointed to the board of New Zealand Institute of Chartered Accountants during the year
BECA Group Limited	Structural Engineering services	251	501	Catherine Drayton company director was appointed to the board of BECA Group Limited on 22nd April 2013
PGG Wrightson Limited	Agricultural and landscaping supplies	139	23	George Gould, company director ceased to be managing director of PGG Wrightson Limited on 28th June 2013
Orion New Zealand Limited	Maintenance	-	621	George Gould, company director is a director of Orion New Zealand Limited
Orbit Travel & House of Travel Holdings Limited	Travel, accommodation, lease tenancy and joint marketing initiatives	634	691	Chris Paulsen, company director is a director of House of Travel at Orbit Limited

### **Management contract**

Christchurch International Airport Ltd has entered into a management contract with Denali Management Limited to provide the services of Jim Boult as CEO for the period to 30 June 2013. Management fees paid for 2013 was \$592,000 (2012:\$562,000).

#### Balance owing to non-shareholder related parties as at 30 June 2013

building to from shareholder related parties as at 50 Julie 2	2013	2012
	\$000	\$000
Entity		
Meridian Energy Limited	-	12
BECA Group Limited	13	101
PGG Wrightson Limited	1	23
Orion New Zealand Limited	-	557
House of Travel Limited	32	45
There were no other material related party transactions for the year.		
22. Key management personnel compensation		
The key management personnel include the CEO and his direct reports co	nsisting of 9 people.	
The key management compensation is:		
Salaries and other short term employee benefits	2,860	2,281
Post-employment benefits	38	-
Termination benefits	85	-
	2,983	2,281

This excludes directors' remuneration which is disclosed in note 3.

### 23. Commitments

### **Capital expenditure commitments**

Total capital expenditures, excluding the Integrated Terminal Project (ITP), committed to but not recognised in the financial statements

2 221	555
2,301	222

The forecast total contracted cost to complete for the ITP is \$7,359,000 (2012:\$33,984,400). This does not include an estimate of the final costs to be paid but which are presently under discussions with the contractor.

#### **Operating lease commitments**

These commitments are for operating leases for office equipment and represent the total minimum lease payments under noncancellable operating leases not recognised in the financial statements. The leases are for terms between 2 and 3 years, and the majority of the lease agreements are renewable at the end of the lease period at market rates.

Less than 1 year	37	29
Between 1-2 years	4	5
Between 3-5 years	3	-
	44	34

#### 24. Lease income

The company has a number of property leases for which it receives rental. The total amount receivable for these operating leases in the future is:

Less than 1 year	47,718	43,641
Between 1-2 years	47,392	38,801
Between 3-5 years	135,511	111,536
Beyond 5 years	116,519	113,023
	347,140	307,001

The leases are for terms between 1 month and 86 years, and the majority of the lease agreements are renewable at the end of the lease period at market rates.

for the year ended 30 June 2013

### 25. Contingent assets and liabilities

As at 30 June 2013 there was no contingent asset (2012: NIL) and there were no contingent liabilities (2012: NIL).

### 26. Events occurring after balance date

A final dividend of \$2,907,000 net of imputation credits has been declared subsequent to balance date. There are no other events occurring after balance date that could significantly affect the financial statements (2012: NIL).

#### 27. Financial instruments

The company's activities expose it to a variety of financial risks: market risk (including currency risk and interest rate risk), credit risk and liquidity risk. The company's overall risk management programme focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the company's financial performance. The company enters into derivative arrangements in the ordinary course of business to manage foreign currency and interest rate risks.

Risk management is the responsibility of the Board. The Risk, Audit and Finance Committee (the Committee) monitors all risk management activities and provides regular reports on such activities to the board. The company has a treasury policy approved by the Committee. The policy provides guidelines for overall risk management, as well as specific guidelines for derivative instrument utilisation including procedures for control, valuation, risk analysis, on-going monitoring and reporting.

Part of the company's risk management strategy is to outsource the back office processing of the treasury function to a third party.

#### Market risk

Foreign exchange risk

The company has no exposure to foreign exchange risk at 30 June 2013 (2012: NIL).

Interest rate risk

The company's main interest rate risk arises from term variable rate borrowings denominated in NZD, such borrowings being determined by the company's long term development requirements and the structures approved by the Board.

The treasury policy sets parameters for borrowings and the process for monthly reporting to the Board.

Borrowings issued at variable rates expose the company to cash flow interest rate risk. The company manages its cash flow interest rate risk by using floating to fixed interest rate swaps. Such interest rate swaps have the economic effect of converting borrowings from floating rates to fixed rates.

Changes in the value of the fixed rate retail bonds have been hedged by fixed to floating interest rate swaps with terms that match those of the underlying bonds.

At 30 June 2013, if the interest rates had changed by +/- 1%, with all other variables held constant, the impact to equity would have been \$438,000 lower/\$439,000 higher, the impact on profit would have been \$181,000 lower/higher. The valuation of interest rate swaps has been included in this calculation.

A sensitivity of 1% has been selected as this is considered reasonable given the current level of interest rates and the trend observed both on a historical basis and market expectations for future moves.

### Interest repricing profile

The following table details the company's exposure to interest rates

	Note	Weighted Average Effective Interest rate	Variable Interest Rate	Fixed Interest Rate	Non-Interest Bearing	Total
		%	\$000	\$000	\$000	\$000
As at 30 June 2013						
FINANCIAL ASSETS						
Cash and cash equivalents		2.5	767	-	-	767
Trade and other receivables	18		-	-	16,364	16,364
			767	-	16,364	17,131
FINANCIAL LIABILITIES						
Trade and other payables	14		-	-	10,716	10,716
Derivative financial instruments	13	5.0	14,353	-	-	14,353
Borrowings	12	6.8	230,000	71,353	-	301,353
Employee benefits	14		-	-	2,152	2,152
			244,353	71,353	12,868	328,574
As at 30 June 2012						
FINANCIAL ASSETS						
Cash and cash equivalents		2.5	599	-	-	599
Trade and other receivables	18		-	-	17,698	17,698
			599	-	17,698	18,297
FINANCIAL LIABILITIES						
Trade and other payables	14		-	-	13,284	13,284
Derivative financial instruments	13	5.4	20,432	-	-	20,432
Borrowings	12	6.9	287,000	-	-	287,000
Employee benefits	14		-	-	2,058	2,058
			307,432	-	15,342	322,774

#### **Credit risk**

Credit risk principally arises from cash and short-term investments, trade receivables and interest rate swaps. The company places its cash and short-term investments with high credit quality financial institutions and sovereign bodies and limits the amount of credit exposure to any one financial institution in accordance with its treasury policy.

The company manages its exposure to credit risk arising from trade receivables by performing credit evaluations on customers requiring credit.

The company also continuously monitors the outstanding credit exposure to individual customers. Credit risk is concentrated on a small number of customers. At 30 June 2013 70% (2012: 59%) of trade receivables were due from 10 customers.

Management practice is to review debtors on a regular basis and write off any amount that is not deemed to be recoverable as required. For the year ended 30 June 2013 a total of \$11,000 (2012: \$63,000) was written off, this represents less than 0.01% (2012: 0.01%) of total trade receivables. No further amounts were provided for doubtful debts (2012: NIL).

for the year ended 30 June 2013

The status of trade receivables at the reporting date is as follows:

	2013	2012
	\$000	\$000
Neither past due nor impaired	5,056	5,274
Past due but not impaired 0 – 30 days	828	779
Past due but not impaired 31 – 60 days	190	135
Past due but not impaired > 60 days	175	454
Impaired assets – written down to recoverable value	-	
	6,249	6,642

There are no restructured assets at 30 June 2013 (2012: NIL). No collateral has been taken as security for trade receivables.

The carrying value is the maximum exposure to credit risk for bank balances, accounts receivable and interest rate swaps.

#### Liquidity risk

Liquidity risk represents the risk that the company may not have the financial ability to meet its contractual obligations. The company evaluates its liquidity requirements on an on-going basis and reviews the Treasury Policy Headroom levels on an annual basis. In general, the company generates sufficient cash flows from its operating activities to meet its obligations arising from its financial liabilities and has funding in place to cover potential shortfalls.

The table below analyses the company's financial liabilities and derivative financial liabilities that will be settled on a net basis, into relevant maturity groupings based on the remaining period at year end to the contractual maturity date. The amounts disclosed in the table are the contractual undiscounted cash flows. Balances within 12 months equal their carrying balances.

30 June 2013	On Demand	< 1 year	1-2 year	3-5 years	> 5 years
Trade and other payables	11,479	1,389	-	-	-
Borrowings	-	37,180	143,465	89,848	80,794
Derivative financial instruments*	-	5,603	6,412	2,844	93
	11.479	44.172	149.877	92.692	80.887

30 June 2012	On Demand	< 1 year	1-2 year	3-5 years	> 5 years
Trade and other payables	13,852	1,490	-	-	-
Borrowings	-	77,933	113,460	125,276	-
Derivative financial instruments	-	6,456	9,921	4,145	2,055
	13,852	85,879	123,381	129,421	2,055

<sup>\*</sup> The derivative financial instrument cash flows are paid quarterly

#### **Derivative financial instrument**

Interest rate swaps

The company has long term borrowings at a variable rate of interest. In order to protect against interest rate movements, the company has entered into interest rate swap agreements to fix the interest rate. Under these agreements, the company agrees to exchange the difference between fixed and floating rate interest amounts calculated on agreed notional principal amounts. The fair value of interest rate swaps are based on market values of equivalent instruments at the reporting date and are disclosed

The following table also details the notional principal amounts and remaining term of interest rate swap contracts outstanding as at reporting date:

	Contract fixed interest rate		Notional principal amount		Fair V	alue
	2013	2012	2013	2012	2013	2012
	%	%	\$000	\$000	\$000	\$000
Outstanding floating for fixed contracts						
Less than 1 year	5.4	4.1	30,000	10,000	973	783
1 to 2 years	5.2	5.4	100,000	60,000	4,099	3,402
3 to 5 years	4.8	5.5	122,000	132,000	4,745	12,557
Beyond 5 years	4.6	5.8	72,000	32,000	1,035	4,387
			324,000	234,000	10,852	21,129
Outstanding fixed to floating contracts						
Beyond 5 years	5.2	-	75,000	-	3,501	-

#### Movement in cash flow hedge reserve – interest rate swaps

	2013	2012
	\$000	\$000
Movement in fair value of existing contracts	(10,292)	9,077

#### Fair value of financial instruments

The directors consider that the carrying amounts of financial assets and financial liabilities recorded in the financial statements approximate their fair values.

Financial instruments that are measured in the balance sheet at fair value use the following fair value measurement hierarchy:

- Quoted prices (unadjusted) in active markets for identical assets or liabilities (level 1)
- Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly (that is, as prices) or indirectly (that is, derived from prices) (level 2)
- Inputs for the asset or liability that are not based on observable market data (that is, unobservable inputs) (level 3).

for the year ended 30 June 2013

The following table presents the company's assets and liabilities that are measured at fair value at 30 June 2013.

	Level 1	Level 2	Level 3	Total balance
Liabilities				
Derivative financial instruments	-	14,353	-	14,353
Total liabilities	-	14,353	-	14,353

The fair value of financial instruments that are not traded in an active market is determined by using valuation techniques. These valuation techniques maximise the use of observable market data where it is available and rely as little as possible on entity specific estimates. If all significant inputs required to fair value an instrument are observed, the instrument is included in level 2. The company has an outsourced treasury provider that provides the fair value at year end. These valuation techniques are based on observable market data. The interest rate swaps calculation takes into account the present value of the estimated future cash flows.

Note	At fair value	Loans & receivables	Available for sale	Other amortised	Total carrying
				cost	amount
	\$000	\$000	\$000	\$000	\$000
S					
	-	767	-	-	767
18	-	6,729	-	-	6,729
	-	7,496	-	-	7,496
18	-	8,099		_	8,099
	-	8,099	-	-	8,099
	-	15,595	-	-	15,595
14	-	-	-	11.378	11,378
12	-	-	-		25,000
13	973	-	-	-	973
	973	-	-	36,378	37,351
12	-	-	-	276,353	276,353
13	13,380	-	-	-	13,380
	13,380	-	-	276,353	289,733
	14,353	-	-	312,731	327,084
	18 14 12 13	\$000 \$ 18 - 18 - - 14 - 12 - 13 973 973 12 - 13 13,380 13,380	\$000 \$000 \$000 \$	\$000 \$000 \$000 \$000 \$000 \$000 \$000 \$00	\$000         \$000         \$000         \$000           \$000         \$000         \$0

<sup>\*</sup> excludes revenue in advance

	Note	At fair value	Loans & receivables	Available for sale	Other amortised cost	Total carrying amount
		\$000	\$000	\$000	\$000	\$000
Classification of financial instruments						
As at 30 June 2012						
CURRENT ASSETS						
Cash and cash equivalents		-	599	-	-	599
Trade and other receivables	18	-	7,111	-	-	7,111
Total current financial assets		-	7,710	-	-	7,710
NON-CURRENT ASSETS						
Trade and other receivables	18	-	8,688	-	-	8,688
Total non-current financial assets		-	8,688	-	-	8,688
Total financial assets		-	16,398	-	-	16,398
CURRENT LIABILITIES						
Trade and other payables *	14	-	-	-	13,680	13,680
Borrowings	12	-	-	-	68,000	68,000
Derivative financial instruments	13	783	-	-	-	783
Total current financial liabilities		783	-	-	81,680	82,463
NON-CURRENT LIABILITIES						
Borrowings	12	-	-	-	219,000	219,000
Derivative financial instruments	13	20,346	-	-	-	20,346
Total non-current financial liabilities		20,346	-	-	219,000	239,346
Total financial liabilities		21,129	-	-	300,680	321,809

<sup>\*</sup> excludes revenue in advance

## 28. Capital management

The company's capital includes share capital, reserves and retained earnings. The company's policy is to maintain a strong capital base so as to maintain investor, creditor and market confidence and to sustain future development of the business. The company recognises the need to maintain a balance between the higher returns that might be possible with greater gearing and the advantages and security afforded by a sound capital position.

The company is not subject to any externally imposed capital requirements, other than the covenants required under our borrowing agreements. These covenants cover Guaranteeing Group coverage, Gearing, Interest Cover, Joint Ventures and EBITDA to Senior Debt and are reported to lenders every six months. During the year, there were no breaches of these covenants.

There have been no material changes to the company's management of capital during the period.

for the year ended 30 June 2013

#### 29. Business combination

On 16 November 2011 Christchurch International Airport Limited purchased the assets and business of Antarctic Attraction Limited, a tourism attraction. The acquisition has been accounted for using the acquisition method.

The fair value of the identifiable assets and liabilities at acquisition date was:

	Fair value recognised on acquisition
Assets	
Property, plant & equipment	2,343
Cash	2
Inventories	376
	2,721
Liabilities	
Trade payables	(225)
	(225)
Net assets at fair value	2,496
Goodwill arising on acquisition	3,391
Purchase consideration transferred	5,887

From the date of acquisition in December 2011, Antarctic Attraction Limited contributed \$3,660,000 of revenue and \$203,000 to net profit before tax to Christchurch International Airport Limited in the year ended 30 June 2012.

The goodwill above is attributed to the synergies and complementary nature of the acquired business to the overall operations of Christchurch International Airport Limited (note 16).

The transaction costs of \$50,000 have been expensed and are included in legal, valuation and consulting fees within the Statement of Financial Performance and are part of the operating cash flows in the Statement of Cash Flows.

# **COMPARISON OF FORECAST TO ACTUAL RESULTS**

for the year ended 30 June 2013

The company prepares an annual Statement of Intent which is approved by shareholders and incorporates financial and performance measures for the ensuing year.

A comparison of the company's actual results for the year ended 30 June 2013 with those targets are as follows:

	2013	2013
	Achievement	Target
	\$000	\$000
Financial performance targets		
Total revenue <sup>1</sup>	125,213	122,357
EBITDA from operations (excluding revaluation of investment property and earthquake costs)	64,927	66,779
Surplus after tax	18,428	15,233
EBITDA as % revenue	51.9%	54.6%
Ratio of net surplus after-tax to average equity	2.9%	2.6%
Return on assets (surplus after tax as % on average total assets)	1.8%	1.5%
<sup>1</sup> Including revaluation of investment property		
Operational movement targets		
Aircraft		
Aircraft movements excluding General Aviation	65,332	66,787
Passenger numbers		
Domestic	4,195,441	4,135,663
International	1,304,934	1,381,763
Total passengers	5,500,375	5,517,426
Operational performance targets	\$	\$
Total operating revenue per passenger	22.76	22.18
Aeronautical revenue per passenger	7.92	7.70
Commercial revenue per passenger	14.84	14.47
Net profit after tax per passenger	3.35	2.76
Total assets per passenger	197.43	184.87
Net debt per passenger	54.79	55.77
Ratio of aeronautical revenue to commercial revenue	34.8%	34.7%
natio of actoriaatical revenue to commercial revenue	J <del>4</del> .0 /0	J <del>4</del> .7 /0

# **CORPORATE SOCIAL RESPONSIBILITY**

Performance Target	2013	Achievements
1. To minimise the impact of airport activities on groundwater quality through cost-effective measures to avoid or mitigate the risks of contamination	Completion of the Public Health Risk and Management Plan for Managing Potable Water and regular monitoring of potable drinking groundwater supply.	• A draft Public health risk management plan (PHRMP) has been completed. CIAL is no longer required to have this in place in 2013 as we are regarded in the legislation as a "self-supplier". However, the International Health Regulations do require a water management plan and we can use the draft PHRMP for this purpose.
		<ul> <li>Regular monitoring of the potable water supply is carried out.</li> </ul>
	<ul> <li>Continue Environmental Compliance and Monitoring Program with existing airport operators and new operators on airport land.</li> </ul>	<ul> <li>The ECMP has been maintained with existing and new operators on airport land.</li> </ul>
	• Label storm water drainage systems in all new developments.	On going
	Provide environmental training to all airport operators.	On going
2. To investigate and implement cost-effective ways in which to progressively reduce the amount of solid waste arising from airport activities being disposed of to landfill through the development of waste minimisation and recovery measures	Progressively increase amount of material being diverted from landfill from 32% to 40% of total waste produced by CIAL by 2013.	• Process is on-going. Diversion rates as at June 2013 is steady at 34%, however resourcing into an in-depth three - year waste minimisation project has been committed. This project commenced in March 2013, and has set targets of 40% diversion by the end of year one.
3. To minimise the energy	Maintain carbon-neutral status for	On target for re-certification for 2012/13.
consumption by airport activities through the pursuit of efficient energy practices	CIAL's operational activities	<ul> <li>The terminal building is complete and is currently undergoing an extensive energy and commissioning audit. All T1 initiatives (those with less than 1 year payback) will be carried out.</li> </ul>
	Achieve a further 5% (Kwh/m2) energy consumption reduction over 2010 levels, by 2013	<ul> <li>CIAL has reviewed the viability of alternative energy sources such as wind and solar, and currently at this time the payback periods for such projects are not viable. However, CIAL will revisit this as technologies improve.</li> </ul>
<b>4.</b> To deliver on our corporate social responsibility and community interest obligations	Be a key sponsor of a major city event (such as the Ellerslie Flower show) and one other cultural event in the city	Major naming rights sponsor of Christchurch Airport Marathon     Sponsor of "Faultlines" dance performance within Christchurch Arts Festival (NZ-China collaboration)     Sponsor of "Mid Summer Night's Dream" at
	Support various community organisations through the CIAL Community Fund and other	Court Theatre (NZ-China collaboration)     Continuing support of community groups and charities through grants from the Community Fund
	donations through the year	Charities have also been given permission to have collectors within the terminal on their national collection day and several were also supported with discounted car parking

- Implement an information and engagement program for stakeholders and the community, involving dissemination of information on airport issues, regular speaking engagements and Q&A sessions for the CEO and GMs, and opportunities for members of the public to engage in certain volunteering activities at the airport
- CEO and other GMs undertook speaking engagements at a variety of events, from conferences to Rotary Clubs
- 'Airport Voice' newsletter continued to be distributed quarterly via The Press
- We continued to actively offer information and media releases on our website and via Facebook/Twitter
- People offering feedback or complaints through our website continued to get a response within 24 hours

- 5. To manage Operational Risk
- Achieve a Bird Strike incidence rate of 3<5/10,000 aircraft movements on a 12 month rolling average basis, in line with levels set for airports of a similar
- Currently at 3.5/10,000 aircraft movements. More emphasis is now being directed at off airport pest bird habitat and culling operations.
- · Work with territorial authorities and other stakeholders to implement management strategies for pest birds which pose bird strike hazard risks
- This work is on-going and a stakeholder group has recently been formed under DOC leadership to examine ways to better manage Canada Geese.
- Discussions with ECan and DoC regarding the management of black-backed gulls on the Waimakariri River bed are underway.
- An understanding has been achieved with New Zealand Game Bird Hunters Association who are undertaking regular shoots of Canada Geese and Feral Pigeons at sites arranged by CIAL.
- To work with statutory authorities and the community to achieve general acceptance of noise contours and associated policies and rules in regional and district plans to protect the 24/7 airport operating status
- This work is on-going. Waimakariri and Selwyn District Plans now include the updated noise contours and appropriate Policies and Rules. The level at which the Outer Control Boundary current set at Ldn 50 dBA is subject of a review by ECan at the request of the Minister for Earthquake Recovery. The product of this review has seen the airport noise contours included within the draft Land Use Recovery Plan.

- 6. To minimise the effects of noise and vibration associated with aircraft and airport operations and to comply with relevant noise rules
- Develop Noise Management Plan
- This has been achieved with respect to CCC Rules in City Plan.
- Ground running of aircraft engines
- The development of a Noise Monitoring Plan for Ground Running of aircraft engines is almost complete.

- **7.** To deliver an environment for staff that is supportive, stimulating and engaging
- Support staff during and postearthquakes
- Continued to provide financial support by distribution of donations to those staff whose houses were worst affected, practical support through provision of storage to those who need it, and emotional support for earthquake-related and any other issues through two EAP services, one with on-site presence.
- Grew staff engagement from 35.5% engaged to 44.1% engaged

# **FIVE YEAR SUMMARY**

	2013	2012	2011	2010	2009
	\$000	\$000	\$000	\$000	\$000
	3000	\$000	000	\$000	\$000
- NAME AND A STATE OF THE STATE					
FINANCIAL					
Revenue	125,213	119,778	97,368	96,140	86,774
Expenses	101,752	92,401	65,219	58,812	64,685
Operating surplus before tax	23,428	26,298	29,448	37,328	22,089
Operating surplus after tax	18,428	19,600	21,005	26,776	14,686
Adjusted surplus/(deficit) after income tax	18,428	19,600	21,794	(260)	14,686
Dividends paid (note 9)	8,849	17,175	8,547	10,541	12,929
Adjusted return on average shareholders' equity	2.9%	3.2%	3.6%	4.7%	2.6%
Return on average shareholder's equity	2.9%	3.2%	3.7%	(0.0)%	2.6%
Total equity	668,430	617,963	601,059	570,059	560,117
Total assets	1,085,951	1,036,077	964,529	851,967	743,021
Net assets per share	\$11.61	\$10.73	\$10.44	\$9.90	\$9.72
Shareholders' equity ratio	61.6%	59.6%	62.3%	66.9%	75.4%
OPERATIONAL					
Passenger numbers					
Domestic passengers	4,195,441	4,131,741	4,287,338	4,377,773	4,333,294
International passengers	1,304,934	1,419,859	1,488,362	1,622,641	1,574,783
Total passenger numbers	5,500,375	5,551,600	5,775,700	6,000,414	5,908,077
Total aircraft movements (arrivals and departures)					
Domestic aircraft	63,042	63,956	65,552	68,441	70,849
International aircraft	8,673	9,228	9,977	10,575	11,224
Total aircraft movements	71,715	73,184	75,529	79,016	82,073
PERSONNEL					
Staff strength (full-time equivalents)	256	247	192	178	164

## INDEPENDENT AUDITOR'S REPORT

To the readers of **Christchurch International Airport Limited's** financial statements and performance information for the year ended 30 June 2013

AUDIT NEW ZEALAND Mana Arotake Aotearoa

The Auditor General is the auditor of Christchurch International Airport Limited (the company). The Auditor General has appointed me, Scott Tobin using the staff and resources of Audit New Zealand, to carry out the audit of the financial statements and performance information of the company on her behalf.

We have audited:

- the financial statements of the company on pages 13 to 50, that comprise the statement of financial position as at 30 June 2013, the statement of comprehensive income, statement of changes in equity and statement of cash flows for the year ended on that date and the notes to the financial statements that include accounting policies and other explanatory information; and
- the performance information of the company on pages 51 to 53.

### **Opinion**

#### Financial statements and performance information

In our opinion:

- the financial statements of the company on pages 13 to 50:
  - comply with generally accepted accounting practice in New Zealand; and
  - give a true and fair view of the company's:
    - financial position as at 30 June 2013; and
    - financial performance and cash flows for the year ended on that date;
- the performance information of the company on pages 51 to 53:
  - complies with generally accepted accounting practice in New Zealand; and
  - gives a true and fair view of the achievements measured against the performance targets adopted for the year ended on 30 June 2013.

#### Other legal requirements

In accordance with the Financial Reporting Act 1993 we report that, in our opinion, proper accounting records have been kept by the company as far as appears from an examination of those records.

Our audit was completed on 2 September 2013. This is the date at which our opinion is expressed.

The basis of our opinion is explained below. In addition, we outline the responsibilities of the Board of Directors and our responsibilities, and we explain our independence.

#### **Basis of opinion**

We carried out our audit in accordance with the Auditor General's Auditing Standards, which incorporate the International Standards on Auditing (New Zealand). Those standards require that we comply with ethical requirements and plan and carry out our audit to obtain reasonable assurance about whether the financial statements and performance information are free from material misstatement.

Material misstatements are differences or omissions of amounts and disclosures that, in our judgement, are likely to influence reader's overall understanding of the financial statements and performance information. If we had found material misstatements that were not corrected, we would have referred to them in our opinion.

An audit involves carrying out procedures to obtain audit evidence about the amounts and disclosures in the financial statements and performance information. The procedures selected depend on our judgement, including our assessment of risks of material

## **AUDIT REPORT**

misstatement of the financial statements and performance information whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the preparation of the company's financial statements and performance information that give a true and fair view of the matters to which they relate. We consider internal control in order to design audit procedures that are appropriate in the circumstances but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.

An audit also involves evaluating:

- the appropriateness of accounting policies used and whether they have been consistently applied;
- the reasonableness of the significant accounting estimates and judgements made by the Board of Directors;
- the adequacy of all disclosures in the financial statements and performance information; and
- the overall presentation of the financial statements and performance information.

We did not examine every transaction, nor do we guarantee complete accuracy of the financial statements and performance information. Also we did not evaluate the security and controls over the electronic publication of the financial statements and performance information.

In accordance with the Financial Reporting Act 1993, we report that we have obtained all the information and explanations we have required. We believe we have obtained sufficient and appropriate audit evidence to provide a basis for our audit opinion.

### Responsibilities of the Board of Directors

The Board of Directors is responsible for preparing financial statements and performance information that:

- comply with generally accepted accounting practice in New Zealand;
- give a true and fair view of the company's financial position, financial performance and cash flows; and
- give a true and fair view of its service performance achievements.

The Board of Directors is also responsible for such internal control as it determines is necessary to enable the preparation of financial statements and performance information that are free from material misstatement, whether due to fraud or error. The Board of Directors is also responsible for the publication of the financial statements and performance information, whether in printed or electronic form.

The Board of Directors' responsibilities arise from the Local Government Act 2002 and the Financial Reporting Act 1993.

#### **Responsibilities of the Auditor**

We are responsible for expressing an independent opinion on the financial statements and performance information and reporting that opinion to you based on our audit. Our responsibility arises from section 15 of the Public Audit Act 2001 and section 69 of the Local Government Act 2002.

#### Independence

When carrying out the audit, we followed the independence requirements of the Auditor General, which incorporate the independence requirements of the External Reporting Board.

Other than the audit, the audit of the company's disclosures pursuant to the Commerce Act (Specified Airport Services Information Disclosure) Determination 2010, and the audit of the company's bond prospectus, we have no relationship with or interests in the company.

Scott Tobin

Audit New Zealand

On behalf of the Auditor General

Christchurch, New Zealand

## DIRECTORY

**Directors** as at June 30 2013

**David Mackenzie** 

Chairman

**Philip Carter** 

Director

Resigned August 23, 2013

**Catherine Drayton** 

Director

George Gould

Director

Justin Murray

Director

Chris Paulsen

Director

**Shareholders** 

**Christchurch City Holdings Limited** 

43,200,000 shares (75%)

**Minister of Finance** 

7,200,000 shares (12.5%)

Minister for State-Owned

**Enterprises** 

7,200,000 shares (12.5%)

**Total Shares** 

57,600,000 shares

**Executive Management Team** 

Jim Boult

Chief Executive

**Andy Lester** 

Chief Operating Officer

**Tim May** 

Chief Financial Officer

**Neil Cochrane** 

General Manager Business Services

**Matthew Findlay** 

General Manager Aeronautical Business

Development

**Blair Forgie** 

Chief Commercial Officer

**Rhys Boswell** 

General Manager Strategy and

Sustainability

**Bankers** 

ANZ National Bank Ltd Bank of New Zealand

Westpac Banking Corporation Commonwealth Bank of Australia

Bank of Tokyo - Mitsubishi

**Solicitors** 

Buddle Findlay, Christchurch Chapman Tripp, Christchurch

**Registered Office** 

Fourth Floor, Carpark Building Christchurch International Airport Memorial Avenue, PO Box 14-001

Christchurch, New Zealand

Telephone: +64 3 358 5029 Facsimile: +64 3 353 7730

Website: christchurchairport.co.nz

**Auditors** 

Audit New Zealand

On behalf of the Auditor-General

Matters relating to the electronic presentation of the audited financial statements and

This audit report relates to the financial statements and performance information of Christchurch International Airport Limited (the Airport) for the year ended 30 June 2013 included on the Airport's website. The Board of Directors is responsible for the maintenance and integrity of the Airport's website. We have not been engaged to report on the integrity of the Airport's website. We accept no responsibility for any changes that may have occurred to the financial statements and performance information since they were initially presented on the website.

The audit report refers only to the financial statements and performance information named above. It does not provide an opinion on any other information which may have been hyperlinked to or from these financial statements and performance information. If readers of this report are concerned with the inherent risks arising from electronic data communication they should refer to the published hard copy of the audited financial statements and performance information and related audit report dated 2 September 2013 to confirm the information included in the audited financial statements and performance information presented on this website.

Legislation in New Zealand governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.



PO Box 14001 Christchurch Airport Christchurch, New Zealand

enquiries@cial.co.nz www.christchurchairport.co.nz

+64 (3) 358 5029 8:30am to 5:00pm

